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Morgan, Julia 1927-1941

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B Dickinson College, Carlisle, Pa.
J. H. MORGAN, PRESIDENT

RECEIVED

JUN 27 1927

JUN 25

1927

Dear Miss Bender:

I want to write you this time in regard to some of the changes that we need to have made in the staff of the University at Tomian. Will you please bring these matters before the Women's Committee. The first is our very great need for more Chinese women on our staff. We have had one Chinese woman on the staff of the Arts School this year, and that is all. Our Chinese girls are getting their direction and extracurricular training almost wholly at the hands of foreigners, which is not

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JUN 25 1927
as it should be. Dr. Miner is very wise, and is a
wonder as dean of women, but she feels even more
strongly perhaps than the rest of us the need for
Chinese women of training and character to take a hand,
even a leading hand in the matter of directing and
planning for our large group of women students. This
need has been felt before, but is more than ever urgent
now that the Chinese themselves feel that by and large
Chinese should have a guiding hand in the schools in
China of whatever sort. We agree thoroughly with that
principle and would like to have the Women's Committee
support it to the extent of assigning part of the funds

Dickinson College, Carlisle, Pa.
J. H. MORGAN, PRESIDENT

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of the annual appropriation to salaries for Chinese members of staff. We should like two or three such salaries, and also a (larger¹⁷) salary for a Chinese dean of women, as soon as one can be found. This is Dr. Muir's own request, as well. We, by all means, want Dr. Muir with us, and she would be invaluable in advising a Chinese dean, but in the position of dean of women, we should have a Chinese as soon as possible.

Another hope that we have is that Dr. Pundleton, of the American Board Mission of Tehchou, should be

appointed to Tsunan to the ^{JUN 25} Medical School. 1927. She is a fine woman, knows the Chinese well, & has done splendid work in her station. She has a live interest in internal medicine & would, I believe, welcome the chance to come to the Medical School. She would be a fine addition & we should make every effort to get her.

Another staff member whom we want is Miss Catharine Vance who has been out with the Ywca for a number of years. She would come to us to do hospital social service & some practical work in training the girls in that line. She would also be equipped to do some religious education work. She, too, ~~is~~ will

Dickinson College, Carlisle, Pa.
J. H. MORGAN, PRESIDENT

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probably be willing to come to us if we put in a strong plea for her. We undoubtedly need more women staff members for looking after the girls whom we have, and both of these women would be valuable additions in sharing that responsibility as well as in their own lines of work. I would strongly urge that we try to get them both.

Very sincerely yours,

Julia Morgan

June 25, 1927

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SHANTUNG CHRISTIAN UNIVERSITY

Extract from letter from Frances R. Wilson to Dr. Morgan dated 10/23/27.

"About your Carlyle girl (Cora Hoffman) - it sounds to me as though she is one we want. If I get your idea of her ambition it would be to be on the Hospital Staff, say as day supervisor, night supervisor, or something of that sort. In that capacity she would do a mighty fine piece of work and be a help to our school rather than anything else it seems to me. Wish she were here this week. I need some one for those two positions more than I need any more dinner.

"If the Dickinson-Goucher-Union Memorial Hospital graduate (Belle Gardner) is interested in helping to make men and women in China send her along. Has she had teaching experience? If so, she could be getting ready and would about have her language ready for work by the time Miss Vanderbilt is ready for furlough. I'd like a dispensary specialist. We very much need some one who is a Pediatric specialist who can train and supervise that specialty.

"You see your letter reached me in Tsinanfu. I arrived on September 10th and am in Brown Cottage using your bed. We have a new class of 18 girls. There are in all 51 students in our department and we have 7 graduate nurses. I'm disgusted what do we need with any nurses when the doctors allow the medical students to allow the coolies to do anything there is to do. What can these medical students expect but that they will have trained coolies to compete with when they go out when they allow them to do the things here the medical student and young doctor should do. I do not know of any Sleeper Davis Hospital coolies going out and setting up as doctors. Do you?"

---o---

Extract from letter from Dr. Luella Miner to Dr. Morgan dated 11/7/27

"I am glad that you are scouting for nurses and I do not think you need wait to write to the field. In the case of the one who is a Presbyterian, I would write to Mrs. Chas. Roys, who is not only a secretary of that Board, but a member of the Cheeloo Women's Committee. About all others, I would write to Mrs. Lucy Lepper Shaw, S.C. Univ. Office, 150 Fifth Ave. She is our secretary and treasurer. If Mr. Adgie gets married, it will make another vacancy. I am glad that you are keeping in touch with Miss Wilson. I am so happy that she is there. I have thought of writing to tell her so, but you think I write too many letters for my health, so I will desist! And please when you write to our New York Office, or visit it, urge the appointment of Miss Vance. Her New York address is 130 Claremont Ave., New York."

---o---

Extract from letter from Dr. Annie V. Scott to Dr. Morgan dated 11/7/27

"It is a real joy to have Miss Wilson here. She is realizing she is up against a real job. We have 7 graduate nurses but they are only average. Miss Vanderbilt still has to give the greater part of her time to language study. Miss Smith is also a second year Presbyterian loaned to us until she can get to her own work. If we just had the two Dinks and Miss Logan to spend whole time working with Miss Wilson I feel we might get somewhere. I hope Miss Wilson

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SHANTUNG C.Univ.

Extract from letter Dr.Scott to Dr.Morgan 11/7/27 (cont.)

does not get too discouraged at the beginning. She is realizing that our women are too young and too immature. We have 18 in this years new admissions. We are trying to get other foreign nurses in China and ready to go to work. Perhaps Dr.Morgan can get up with Mollie Townsend and send her out at once. She was last with the Episcopal Mission in Anking. I have not heard from from her since she went home in 1926. She will be a great help to Miss Wilson if she can be sent soon.

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SHANTUNG

TRANSFER

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Shantung Christian University

December 7, 1927

Dr. Julia Morgan,
Sergeant Hall,
34th & Chestnut Sts.,
Philadelphia, Pa.

My dear Dr. Morgan:

We have your card of December 4th asking for Effie Dinkelaeker's address in Philadelphia. The only address we have for her is 1619 East Locoming Street, Philadelphia. I think she has now moved from this address but I am sure that inquiry there will reveal her present whereabouts.

While I was in Mrs. Shaw's office this morning she mentioned that she had recently received a letter from you telling of your efforts to secure recruits for the nursing staff of the University. I believe you particularly mentioned Miss Townsend as a very hopeful prospect. I certainly would be glad to see the nursing staff of the hospital very much strengthened and feel that we in America ought to do everything we can to assist. Our office has been rather perplexed during recent months, however, as to just how we might best proceed. About two months ago Dr. Cochran suggested to me that he had met Miss Townsend and that she was a most hopeful prospect for ^{the} nursing staff. From various others I had also received news of one or two other nurses who have made splendid records in China, know the Chinese language and are anxious to get back to work there, but who are at present detained in America because of the disturbed conditions in their own station. Thinking that this was a most remarkable opportunity to gain some mighty valuable recruits for our nursing staff, I cabled out to Tsinan as follows:

"Are you in need of nurses during the year, and if so when and how many?"

My thought in doing this was that they would reply requesting certain reinforcements and that I could go armed with this request to the various cooperating boards and ask their assistance. Much to my amazement I received a few days later the following cable:

"Will probably not require nurses."

Letters written about this same time arrived in due course but the nursing situation was not even referred to, or at least was passed over as unimportant. Naturally that attitude by the board that be in Tsinan has hopelessly paralyzed any efforts we might attempt here in New York. It takes a considerable amount of urging to get the cooperating

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Dr. J. Morgan-2

12/7/27

beards vitalized to action at any time, and just now when they are facing so many clamorous appeals from every quarter, the task is unusually difficult. If you can suggest any method of stirring up the crowd we will be glad to undertake it. As regards Miss Townsend, I have just this week had two telephone conversations with Miss Eggleston of The Rockefeller Foundation and have learned that that organization is now considering Miss Townsend for some of their work in China. It looks as though our opportunity there has been lost though there may be a bare chance still. However, there are many other nurses from China now marooned here in America and we can certainly get some very desirable appointees if we only go after them. We beseech your advice.

We know you are extremely busy this year but some of us have dared to wonder whether we might succeed in getting you to come to New York to help out for part time with Cheeloo work. For the last three months we have been hoping that we might persuade Dr. Miner to help us in this, but it now seems that she will be starting back to China the moment her doctors will permit so all hope of obtaining her services is now gone. The Board of Governors voted that they considered it unwise to push our Cheeloo campaign vigorously just now but they did agree that we ought, by all means, have someone who could give part time to maintaining and stimulating interest in the University. If your other plans permit you could render us some mighty valuable assistance and still have half or more than half of your time available for medical study or other work along lines of your own professional interest. I have talked informally with several members of the Campaign Committee and know that they heartily endorse this suggestion. If there is the least possibility of our getting you interested in this suggestion I will write you more fully or else we could invite you to come to New York at the expense of the Campaign Committee for a consultation. Please think it over seriously. There are a lot of important things just around the corner for Cheeloo and it is going to be very unfortunate if we do not start in right away preparing for them.

Margaret and Jean join me in best wishes for the coming holiday season.

Very sincerely yours,

B. A. Garside

BAG-H

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SHANTUNG

TRANSFER

Shantung Christian University

December 12, 1927

Dear Dr. Julia:

We were glad to get your letter last week and to get some new items on the nursing situation in Tsinan. It certainly appears that we are all working very much in the dark and I fear not coordinating our efforts very well. I am going to cable Tsinan in the next day or two and again raise the question of the nursing situation. This time I will try to get fuller details so as to leave less chance for a misinterpretation. If they need nurses in Tsinan and this is an unusual time to get them here in America we surely must get together on the question with the least possible delay. The non committal reply to my earlier cablegram is surprising enough but even more amazing is the fact that in none of my recent correspondence from the field has there been any reference to the nursing situation or the need for reinforcements. Possibly this is due to the numerous changes in the administrative personnel and the serious shortage of staff this fall.

I am going to try to get our Cheeloo Campaign Committee together as soon as I can this week if possible to see what can be done about campaign plans. At that time I will report what you have to say about your own plans. We realize the importance of your own professional studies and appreciate your generosity in agreeing not to close the door completely to another suggestion. Of course the situation is much the same with all of our Cheeloo staff now on furlough in America. Every one of us is specializing in some one line or another and in urgent need of our year in America to bolster up our professional knowledge. That is all as it should be as far as the work in China is concerned, but it makes it mighty difficult to obtain anyone for promotional activity here at home. Just as soon as we can arrange a meeting of the Campaign Committee I will report to you what they suggest.

Very cordially yours,

B. A. Jaiside

BAG-H

Dr. Julia Morgan
Sergeant Hall
34th & Chestnut Sts.,
Philadelphia, Pa.

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TRANSFER

SHANTUNG

Shantung Christian University

December 27, 1927

Dr. Julia Morgan,
Sergeant Hall,
34th & Chestnut Sts.
Philadelphia, Pa.

My dear Dr. Morgan:

In response to our cablegram to Tsinan asking for information on the nursing situation, we last week received the following cable:

"Gladly welcome a few nurses; definitely permanent post; writing. Wheeler"

This opens the way for us to go after good nurses wherever we can find them and can enlist support. If you have any specific recommendations that I can present to the Women's Unit or again take up with the cooperating mission bodies please let me know. How does the case of Miss Townsend stand? I know the Rockefeller Foundation is trying to get her but we have a friendly understanding with them that she is fair game for either of us who can enlist her services.

We had a meeting of the Campaign Committee last week and, after a canvass of the possibilities, decided to cable Tsinan asking Dr. Shields whether he would be able to devote a considerable part of his forthcoming furlough to promotion work on behalf of Cheelee. I believe Dr. Shields is planning to spend all of his furlough in medical study and research but I do hope we can get him to give at least part of his time to promotion work. He can speak more authoritatively on the medical work and needs in the University than can anyone else, and I know he has a number of valuable friends in high places. The Campaign Committee thought that, while you could do some splendid work along these lines, particularly among our feminine constituency, it would be asking entirely too much of you to ~~change~~ *show you* change your other plans.

Aren't you going to find it possible to come to New York sometime in the near future? If you have any prospects in the nursing line we could probably make more progress in getting something done if you were here to talk matters over with Mrs. Shaw and possibly the various cooperating boards. Then we would like to see you anyway, regardless of official business. Margaret has frequently said, during the last few weeks, that she hoped we might see you. If you can spend a few days in New York we can assure you of a warm welcome.

With best wishes for the New Year, I am
Very cordially yours,
B. A. Carver

BAC:H

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TRANSFER

Shantung Christian University

January 17, 1928

Dr. Julia Morgan,
5 St. Albans Road,
C/o Mrs. Blatz
Boston, Mass.

Dear Dr. Julia:

We were glad to get your letter of January 6th and to know that you had reached Boston safely. Your brief visit in New York was all too short but we hope that in the not too distant future we may have you with us again.

Glad to know you had at least a brief time with Miss Mollie Townsend. I will try to keep in touch with her and to keep her interest stimulated. We will also try to follow up the case of Miss Cora Hoffman.

I hope that we may have Dr. Shields with us in two or three weeks but it might be well to wait for his arrival before trying to settle either of these cases definitely unless, of course, something comes up to make it advisable for us to speed up action.

As soon as I get Dr. Wheeler's letter commenting on the nursing situation I will pass on what he says.

With best wishes for your work in Boston, I am

BAG-H

Very cordially yours,

B. A. Grinde

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TRANSFER

COPY

SHANTUNG CHRISTIAN UNIVERSITY
SCHOOL OF MEDICINE Tsinan, China

Jan. 15, 1928

SHANTUNG
Call Mr. Julia Morgan

Dear Julia:

Your letter of Dec. 11th reached me about three days ago. I at once turned over all stones and was assured that no such cable as you enclosed has been sent since we returned. We sent one early in Dec. as you may know by this time and a letter which has also arrived explaining our real needs. We can't find who sent the cable enclosed. Please let us know when it was sent and who signed it.

Miss Wilson feels it is not necessary for us to send another cable as the Dec. one and the letters have certainly reached New York by this time.

Miss Meder is here to spend China New Year and help us get out some pamphlets about our women's work. Miss Wilson feels she is very capable along this line. I have just had urgent requests from Misses Tyler and Miner to send them publicity material. The campus is full of good stuff but it does take time to get up something decent to send home. I am so glad to have help along this line.

Exams are finished the 17th and commencement takes place the 18th. Everybody gets a degree but Yang Hsin Yuan. Miss Lin stands with Li & Feng at the head of the class. Tien and Lin are next highest with Chang Ying Chi. The next group contains Teng and Ching I Huai. I wish you had been here for our happy faculty meeting when the degrees were given. I never saw such a happy Cheeloo Med. faculty meeting. In fact, all such meetings are happier this year! All the women have applied for internships here. In all, we have 9 applicants from this class of 11 - all but Li and Hsu. We can take only 7 for the year and we want to save some places for the June class. I am going to urge that these women be taken rather than the June women.

Everything is moving along very satisfactorily. Dr. Gell has come to take charge of Obs. She and Drs. Gault and Forster are to be requested to carry Women's O.P.D. and ward this spring;

Pediatrics is slowly trying to get some organization into its nursing. So far we have not been very successful along this line. I do hope Miss Kuo comes to us the first of April. One of my hardest pulls has been for enlarged O.P.D. space and I at last have the assurance that something will be done very soon. Dr. Struthers is planning to make some changes in O.P.D. We now run Children's Clinic each week day. Dr. Hou is remaining on as Pediatric resident next year. He is most satisfactory.

I have asked Miss Wilson to write you fully concerning the nursing situation. She has already given us a new atmosphere and many improvements and I am sure she is going to do more as the time goes by. Everybody admires her very much and I am sure she is already considered just the person we needed. Miss Logan is back with us to stay and is working in well."

(Signed) Annie (Scott)

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TRANSFER

SHANTUNG CHRISTIAN UNIVERSITY
THE UNIVERSITY HOSPITAL

SHANTUNG

齊魯大學
醫院

1927

TSINAN,
SHANTUNG, CHINA

MEDICAL SUPERINTENDENT
E. S. WHEELER.
NURSING SUPERINTENDENT
MISS M. F. LOGAN

INDEXED

Dear Mr. & Mrs. Garside:

Since I got here, finding out where to live, moving from the first establishment + landing in a second nearer the hospital - in fact right across the street - and not till last night did I get my letter paper unpacked to write a letter. I sorely enjoyed being with you in your home, and appreciated a lot that glimpse of the family after this interval, which

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somehow seems even longer than it ~~is~~ has been. It was mighty nice of you to take me in, too, and on such short notice. I know we didn't figure to touch on all the gossip that we might have enjoyed - just got a start & then had to break off - worse luck! It was a good start, tho'.

After I left the office on Tuesday, I went on down to the post-graduate hospital, had some delay getting in touch with Molly Townsend, but finally got hold of her, & we chatted for five or ten minutes. She gave me to understand that the Episcopal board wants to send her back to ? Audring, but she thinks the two nurses whom they have there are enough.

SHANTUNG CHRISTIAN UNIVERSITY
THE UNIVERSITY HOSPITAL

1927

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MEDICAL SUPERINTENDENT
E. R. WHEELER.
NURSING SUPERINTENDENT
MISS M. F. LOGAN

TSINAN,
SHANTUNG, CHINA

and plans in her own mind to go either to PUMC
or Tsinan. I feel very hopeful. She is going to try to
get her board to send her to Tsinan (in case she
decides against PUMC) - and thinks she'll wait
for Dr. Wood's return ^{in March} to urge him to that action
(who he is I don't know - you may). She is now
taking a course in anaesthesia which terminates
in March, & will want to do some of that in China.
I think there will be plenty of room for that. I liked

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her, and I think our chances are **1927?** I wish
you'd send her Chelo's sketches and any other
literature you think might help the cause along.
Maybe you could call her up in a week or two and ask
how her plans are progressing, and get
Miss Bender on the job anytime she decides that
she'd go out under the W. F. U. S.

As to Cora Hoffman - the Presbyterian Carhish
girl - I think perhaps the W. F. U. S. would take her on,
if it seems best - I don't like to see us losing one of
the Presbyterian salaries, if we can get her in another
way. Or maybe our Methodist General Board would
send her out in Bertha Duick's place, if she doesn't.

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THE UNIVERSITY HOSPITAL

1927

齊魯大學
醫院

MEDICAL SUPERINTENDENT
E. R. WHEELER.
NURSING SUPERINTENDENT
MISS M. F. LOGAN

TSINAN,
SHANTUNG, CHINA

go back. I believe Mrs. Royce might be the most sympathetic one to see about her. Could you see her, find whether there's any chance of the Presby. sending her out extra; if not, whether they'd release her to the Methodists to send - + then, whether the Jail Board or the W F U S shall send her, trying the Jail Board first, for I'm pretty sure Bertha isn't going back soon, anyway.

I'll write to the field about the whole matter.

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also I think Dr. Shields will have ~~some~~ ¹⁹²⁷ ~~thing~~ to say, & be able to write Bertha letter; coming directly back from the field, as he does. Please let me know what Dr. Wheeler has to say on the subject, when his promised letter arrives.

I'm afraid there's so much business in this letter that at least Mrs. Jarviside, you have given it up before this. My address in Boston is
5 St. Albans Road c/o Mrs. Blatz. You'll probably hear from me again when I get my ideas more sorted out, and a few letters written around.

Again, many thanks for your good hospitality.
Ever yours,
Julia Morgan

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TRANSFER

SHANTUNG CHRISTIAN UNIVERSITY
THE UNIVERSITY HOSPITAL

DEC 8
1927

SHANTUNG
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MEDICAL SUPERINTENDENT
E. R. WHEELER.
NURSING SUPERINTENDENT
MISS M. F. LOGAN

INDEXED

TSINAN,
SHANTUNG, CHINA

*Letter to Dr. Wilson
" " L.R. Wilson*

Dear Mr. Garside:

Your letter has me stumped absolutely. I cannot conceive of anybody in Tsinan making such a reply as that - "will probably not require nurses." It doesn't make sense, when I know just what the situation is ~~to~~ out there, & just how desperately we do need nurses. The only explanation I can think of is that they may have read with your cable the thought that you were preparing to

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send out some temporary recruits for this year only, as an emergency measure, and they thought they could pull through without that.

DEC 8 1927
When I got my hands on a couple nurses, I wrote Miss Wilson about them, one, a Miss Core Hoffman, new, signed up under the Presbyterian Board; another, Belle Gardner, not signed up at all & very doubtful. I send you Miss Wilson's reply. I also wrote Miss Miner to ask whether I needed to write to the field to get authority to go after such nurses, & you can see from her letter enclosed that she doesn't think it necessary to wait.

Now, here's my opinion, which I think is pretty

SHANTUNG CHRISTIAN UNIVERSITY
THE UNIVERSITY HOSPITAL

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MEDICAL SUPERINTENDENT
E. R. WHEELER.
NURSING SUPERINTENDENT
MISS M. F. LOGAN

TSINAN,
SHANTUNG, CHINA

generally shared by the medical & nursing staff. We've got Miss Wilson to head up our nursing school - she plans to put it on the map, & make it a real school, instead of the make-shift affair it's had, of necessity, from heretofore. You may or may not know what a millstone the nursing situation has been about the necks of all of us trying to do creditable & efficient work in the hospital - no blame on

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anybody, you understand, but simply lack of
staff. However, it's been hampering and time-
consuming and unfair to the patients to have so
little trained efficient training among the nurses,
& to have so little supervision - a state of affairs
that was unremediable when there were but two
foreign nurses on hand - or at most three. Miss Wilson
talked with me when she was deciding about
coming to Toucan. She wanted to come if she
could put across her plans for a high grade school.
She questioned whether it could be done there.

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SHANTUNG CHRISTIAN UNIVERSITY
THE UNIVERSITY HOSPITAL

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齊魯大學
醫院

MEDICAL SUPERINTENDENT
E. R. WHEELER.
NURSING SUPERINTENDENT
MISS M. F. LOGAN

TSINAN,
SHANTUNG, CHINA

+ finally came to try it out - for 2 years. If we support her now + give her adequate supporting staff, I think she'll stay on, + we have in her + Miss Vanderbilt the nucleus of the thing we need. Will never get + keep our medical school standards up unless the nursing school keeps pace. I think we need at least 4 more nurses (permanent) + probably more to allow for furloughs, and an

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DEC 8 1927

occasional sick leave. We can not continue
to have our school so disorganized every time a
furlough comes around.

But, as you say, what can you do when
you get such a reply as that ^{from Tom}? Well, my opinion
is that we ought to go on & get [^]nurses, regardless.
But we can't be too rash in the face of that, so
please write them at once to know if they really
mean it, & I'll write & send your letter & tell them
how they're "gumming up" the situation. That letter
of yours surely was a knockout to me, after I'd
spent all my spare time last Sunday writing letters

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says so in her letter. I've written Miss ~~Amund~~
& Mrs. Roy about her. Belle Gardner I
haven't any definite line on yet. Then, as soon as
we get word from Tomian to go ahead, we can
get three others or so. This is certainly too good
an opportunity to miss, with all these perfectly good
fluent Chinese speaking nurses around. If
there's any special reason for hurrying up any
other nurse before we have time to hear again
from the field, I'd do it. And for the others, wait
till we hear.

SHANTUNG CHRISTIAN UNIVERSITY
THE UNIVERSITY HOSPITAL

DEC 8
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齊魯
大學
醫院

MEDICAL SUPERINTENDENT
E. R. WHEELER.
NURSING SUPERINTENDENT
MISS M. F. LOGAN

TSINAN,
SHANTUNG, CHINA

around to get these very nurses which the cable so
blithely dismisses with a wave of the hand.
I think we can certainly send out Miss Townsend,
if, as you say, there's still a chance. I wrote her &
Mrs. Shaw the same day. She's been voted on by our
faculty before this & they want her. I wouldn't
hesitate a minute on her. I also think we could
send out Cora Hoffman, since Miss Wilson

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SHANTUNG CHRISTIAN UNIVERSITY
THE UNIVERSITY HOSPITAL

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1927

齊魯大學
醫院

MEDICAL SUPERINTENDENT
E. R. WHEELER.
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THE UNIVERSITY HOSPITAL

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齊魯大學
醫院

MEDICAL SUPERINTENDENT
E. R. WHEELER.
NURSING SUPERINTENDENT
MISS M. F. LOGAN

TSINAN,
SHANTUNG, CHINA

Please return these letters to me at once, as I
haven't answered them.

You'll notice Miss Wilson mentions four
positions which she needs filled now - day supervisor,
night supervisor, dispensary specialist, pediatrics
specialist - and then they go + cable that cable - it's
beyond me - there must be a misunderstanding
somewhere - that's plain - Maybe Dr. Shields will be
able to clear it up when he arrives.

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As to the second part of your letter, I don't see
how I could possibly do it, as my plans have all
been made under direction of the Rockefeller people,
who have given me a \$500 fellowship this year, on
the basis of my avowed intention to study from
Oct. to July. Through them I have gotten an
opportunity to work with Dr. Christian in Boston starting
right after ^{New Year} ~~Christmas~~ & running 4-4½ months. Also
I'm to be in Saranac for a 6 wks. course in TB
ending the last of June. I don't just see how any
of that can be altered, in view of the fellowships
which I hold, & which Dr. Shields worked hard

SHANTUNG CHRISTIAN UNIVERSITY
THE UNIVERSITY HOSPITAL

DEC 8
1927

齊魯大學
醫院

TSINAN,
SHANTUNG, CHINA

MEDICAL SUPERINTENDENT
E. R. WHEELER.
NURSING SUPERINTENDENT
MISS M. F. LOGAN

enough to get for me. Of course my own
inclination too, is to do medical work pure &
simple (tho' you wouldn't think so if you saw the
way I bot around making speeches here & attending
meetings - tho' usually evenings & Sundays, tho'), and
But I'm not at all sure that I'd be any good at
promotional work. But apart from that, I don't see
that I'd be free to do it anyway, as above mentioned.

0595

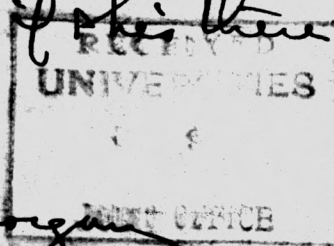
DEC 8 1927
I'm not closing the subject entirely, for I suppose
the year's plans could be turned topsy-turvy, if it
seemed that the gain would justify it. I'm pretty
much inclined to think I'd better stick to my line,
though. Write me again if in spite of my arguments
you very much disagree with me.

Please give my love to Margaret & to Jean.
Where is your mother now? To her, too, if she's there.

Ever sincerely,

Sergeant Hall
34th & Chestnut Sts.
Philadelphia
Dec. 8, 27

Julia Morgan



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TRANSFER

SHANTUNG CHRISTIAN UNIVERSITY
THE UNIVERSITY HOSPITAL

DEC 13 1922
SHANTUNG
山東大學醫院

MEDICAL SUPERINTENDENT
E. R. WHEELER.
NURSING SUPERINTENDENT
MISS M. F. LOGAN

INDEXED

TSINAN,
SHANTUNG, CHINA

Dear Mr. Garside:

Please excuse this pencilled script, as my pen is missing. I want you to get this letter from Dr. Scott which will give you some light on the nursing situation. Please send it and the other two letters (from Miss Wilson + Miss Miner) back to me right away, as I need them next Sunday. You might show this letter to Mrs. Shaw first. I had a letter from

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0597

her today.

DEC 13 1927

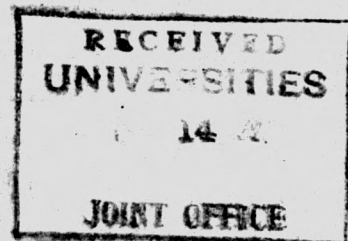
Please don't think too seriously of my doing anything but medical work this year. The more I consider it, the less feasible it becomes. I'm trained for the one thing + not for the other, + I'm a poor speaker. And besides, I don't think I can go on in China for another 6 yrs. without a full year of preparation now. How about Dr. Hamburgs?

I'll send you a letter I got from Dr. Struthers today later, when I get these others back.

Yours sincerely yours,

Julia Morgan

Dec 13



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TRANSFER

SHANTUNG CHRISTIAN UNIVERSITY
THE UNIVERSITY HOSPITAL

MEDICAL SUPERINTENDENT
E. R. WHEELER.
NURSING SUPERINTENDENT
MISS M. F. LOGAN

INDEXED

SHANTUNG 齊魯大學
Feb 20. 1928
TSINAN, SHANTUNG, CHINA
FEB 20
1928

Dear Mr. Garside:

Mollie Townsend wrote me about a week ago, saying she had decided to go to Tsinan, and asking to whom to apply. I told her to apply to Miss Bender. Mollie said she would first see whether the Episcopal Board would send her, and if not, would apply to the W.F.M.S. Hooray! I wrote Miss Bender, & have a letter from her saying that she has turned the matter over to Mrs. Wilson, the Cov. Sec. of the U. Y. Branch. Today I have a letter from Mrs. Wilson, saying that

0599

FEB 20 1928
inter-board courtesy demands that Mollie should
first get released from the Episcopal Board, and then
apply to the W.F.M.S. naturally! And I guess she will
do that when the time comes. I've urged her to try to go
out this spring if possible, so as to get a good start for
next fall. And I've urged Miss Bender to send her this
spring. That of course is quite secondary to the really
joyous fact that she's actually planning to go to Taiwan.
How does the Cora Hoffman matter stand or are you
waiting for Dr. Shields on that? I think we owe it to
Cora to settle it soon. To revert to Mollie T., I wish
you would call her up or go see her and find out about
progress. We don't want any slip-ups, because of
possible difficulties in making arrangements. And after
you've seen her, you might find out how things stand

FEB 20 1928
Miss Wilson's discouragement. I think we cannot
move too fast in bringing out whatever help she is to have
from us.

I have been home 2+ weeks with my father who is
sick in the hospital. He is better, but not up yet, and I
shall probably be here 10 days to 2 wks longer, then
back to Boston. I hope to see you + Margaret on my way
back. I plan to go to Saranac direct from Boston the middle of May.

Mrs. Avann has suggested that she may want me +
Dr. Heath to come to N.Y. when they have the Women's Committee
meeting in early April. Why don't you fix the Chelsea
luncheon for about that time - or will there be too much on
hand in other lines - I'm right in thinking that you have
a spring luncheon, am I not?

SHANTUNG CHRISTIAN UNIVERSITY
THE UNIVERSITY HOSPITAL

FEB 20
1928

齊魯大學
醫院

MEDICAL SUPERINTENDENT
E. R. WHEELER.
NURSING SUPERINTENDENT
MISS M. F. LOGAN

TSINAN,
SHANTUNG, CHINA

from Miss Bender's md.

This letter from Dr. Scott was in answer to the one I sent her, enclosing your letter of early Dec. in which you had quoted the cable "shall probably not require nurses". That cable is still a mystery, it seems. Please send Dr. Scott's letter right back to me, as I've promised to send it to Dr. Shields, who will be interested in the intern line-up among other things.

I had a letter from Mrs. Avam, indicating

0602

FEB 20 1928
Miss Wilson's discouragement. I think we cannot
move too fast in bringing out whatever help she is to have
from us.

I have been home 2+ weeks with my father who is
sick in the hospital. He is better, but not up yet, and I
shall probably be here 10 days to 2 wks longer, then
back to Boston. I hope to see you + Margaret on my way
back. I plan to go to Saranac direct from Boston the middle of May.

Mrs. Evans has suggested that she may want me +
Dr. Heath to come to N.Y. when they have the Women's Committee
meeting in early April. Why don't you fix the Chelsea
luncheon for about that time - or will there be too much on
hand in other lines - I'm right in thinking that you have
a spring luncheon, am I not?

SHANTUNG CHRISTIAN UNIVERSITY
THE UNIVERSITY HOSPITAL

FEB 20
1928

齊魯大學
醫院

MEDICAL SUPERINTENDENT
E. R. WHEELER.
NURSING SUPERINTENDENT
MISS M. F. LOGAN

TSINAN,
SHANTUNG, CHINA

I'm enclosing a letter to Miss Miner. Will you please give it to her before she sails? You might let her read Dr. Scott's letter, too, please, as she'll want the latest news, but don't let her sail away with it. I'm so glad she is better & can go to Jerusalem, tho' we'll miss her badly here, won't we.

Please give my love to Margaret, Jean and your mother. It was so nice to see you all in Jan.
Carlsdale, Pa. Was sincerely,
Feb. 20, 1928 Julia Morgan ✓

0604

TRANSFER

SHANTUNG

Shantung Christian University

February 28, 1928

Dr. Julia Morgan
Carlisle, Pa.

Dear Dr. Julia:

I am enclosing herewith copies of letters recently received from Miss Wilson and Dr. Wheeler, and also a copy of letter I am today writing to Dr. Shields.

Since I received your letter of last week I have gotten in touch with Miss Townsend and suggested to her that if she desires we will be glad to try to secure from the Executive Committee of the Board of Governors a formal invitation to the Episcopal Board to send Miss Townsend to Tsinan. She seemed to approve this idea so I have taken it up with one or two members of the Executive Committee and will try to get such a formal invitation to her Board during the present week. I am sure we would all welcome the addition of the Episcopal Board to our cooperating units if we could persuade them to take a hand at Chaofoo. If the Episcopal Board is reluctant to make any new commitments in China we will try to follow up the matter of having Miss Townsend taken over by the W.F.H.S.

Yesterday I received a letter from Dr. Shields in which he writes:

"Dr. Morgan has written me of two nurses she seems to think we ought to get but we took formal action about the nurses and Dr. Wheeler and Miss Wilson wrote you about this matter. Personally I think five nurses are sufficient and Miss Logan is going to stay I am sure."

I understand from Miss Wilson's and Dr. Wheeler's letter of Jan. 2nd that four positions are already provided for so apparently the addition of Miss Townsend will give all the nurses Dr. Shields thinks necessary. Is this your interpretation? I am hoping that Dr. Shields will be in New York during the next few weeks. I want to have a long talk with him on the nursing situation and see if I cannot get an answer to some of the questions that have been puzzling me for a long time. Do they really want us to get some more nurses for them or do they think they have enough?

Do you think it would be possible for you to come over to New York for a day or so after Dr. Shields arrives to talk over some of these questions? You might be able to get away from Boston for a time either over some week-end or at Easter. We will be most happy to have you up at the apartment if you could plan such a trip. Margaret and Jean may be going out to Oklahoma next

0605

Dr. J. Morgan-2

2/28/28

week so Mether would probably be in charge of the household during the latter part of March.

It may be you will not be going through New York on your way back to Boston until after Dr. Shields arrives, in which case the three of us can get together then. Your idea of a Cheeleo luncheon at the time of the Annual Meeting in April seems to be a most excellent one. Will try to work it up.

Sorry your father has been sick. Earnestly hope he is continuing his recovery in a wholly satisfactory manner.

We are returning Dr. Seatt's letter of January 15th herewith.

The cable to which you refer was sent on August 29th and was sent by Dr. MacRae. The complete cable was as follows:

"Delay action until you have heard from us regarding Garside. Will probably not require nurses. Foreigners have returned Cheeleo MacRae."

Very sincerely yours,

BAG-H

Enc. 3

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COPY

SHANTUNG CHRISTIAN UNIVERSITY

THE UNIVERSITY HOSPITAL

Tsinan, Shantung, China

January 2, 1928

Dear Mr. Garside,

In answer to your cable re nurses for work in this Hospital we sent the following on Dec. 20th: "Gladly welcome a few nurses definite permanent posts writing". This has not been quite such an easy matter to decide as it might seem and we have taken a little time to talk and think the question over. This letter will, we hope, convey our feelings on the subject.

As you know, it was impossible for any members of the foreign Nursing Staff to remain here during the Summer but that a Committee of Chinese took over the running of the Hospital with very creditable success. This Committee engaged several Chinese Graduate Nurses many of whom are still with us in charge of wards, theatre etc. We are sure that you will realize that now, more than ever before, we want our Graduates to be able to fill positions of responsibility and that we foreigners must assist them to do this by giving them our support, encouragement, and help, and not hinder by occupying these positions ourselves. In this Institution we much need more foreign nurses who are willing and able to take positions of helping and strengthening our Chinese Graduates but we are all agreed, we think, that we do not require foreigners to come if they are merely to regard supervision as their one duty. We require HELPERS now more than LEADERS, people who will not just tell nurses and pupil nurses how things should be done but who will actually do all that is required of any nurse and show them how to do it and be willing to be told what to do by a Chinese Staff Nurse. We are quite sure such a person need have no fear of being "put upon" by the Chinese nurses but, on the contrary, will find that the Chinese Nurses will try to get them to accept responsibility and position instead of taking it themselves. We want to make this quite clear before going further because such a position is in many ways harder to fill and requires more tact, grace and skill than if one were coming simply to be "boss".

Please do not misunderstand us and think we are casting reflections on our former Foreign Nurses or criticising the way they have acted in the past. Such is not the case at all, in fact it is entirely owing to the good work our former Foreign Nursing Staff have done that has made it possible for us to write like this now and theirs is the honour of having trained men and women in such a way that we now have these Nurses who are in a position to take responsibility.

At a meeting of our Hospital Committee the other day it was decided that in order to make our nursing in the Hospital and our training in the School of Nursing efficient we ought to have the following positions occupied by Foreigners:

- | | |
|--|---|
| 1. A Superintendent of the School of Nursing | } H.B.
These four positions are all provided for |
| 2. One Nurse to supervise the departments of Surgery
Obstetrics and Gynaecology | |
| 3. One Nurse to supervise the departments of Medicine
and Pediatrics | |
| 4. One Nurse to supervise the Probationer Nurses | |
| 5. One Nurse to supervise the Out Patient Department | |
| 6. One Night Supervisor | |

0607

JAN 2
1928

It being understood that No.6 might alternate with either Nos. 2, 3, 4 or 5.

In addition to these SIX we also require One House keeper
One Dietitian
One Anaesthetist

and if this last were qualified to supervise the care and running of the Operating Theatre she would be all the more acceptable.

At first sight this may not seem to be in agreement with what we have already said but if it is understood that "to supervise" means here to back up the Chinese Nurse in Charge" we think there will be no confusion. The idea is that the "Charge Nurse" should be in each case (with the possible exception of the Night Supervisor) be a Chinese Graduate.

It follows then that if y u can find suitable people for Nos.5 & 6 on the above list and in addition 1 House keeper, 1 Dietitian, and one Anaesthetist who can supervise the Operating Theatre we shall be most grateful.

With very kind regards and all Good Wishes for the New Year

Yours sincerely

(Signed) Frances R. Wilson

Superintendent of School of Nursing

E. R. Wheeler

Hospital Superintendent

P.S. You will note that nothing has been said about the support of these ladies. We hope, and presume, that it is your intention to find their support from the various Missions concerned. We also hope that coming out under one of these boards will be an indication that they have the true Missionary spirit and are keen on the Evangelistic side of the work.

0608

C O P Y

SHANTUNG CHRISTIAN UNIVERSITY
Tainan, Shantung, China

Office of the Dean of Women

January 7, 1928

Mr. B. A. Garside,
180 Fifth Avenue
New York City

Dear Mr. Garside:

Dr. Wheeler has just sent to you in response to your cable a letter about nurses to help us out in the School of Nursing. May I write a few words unofficially?

I was appointed to this post with the understanding that we should work to raise the standard of the school to university grade as well as to improve the course leading to "Graduate Nurse". At the present I have only one helper who will meet the University's requirement for such a faculty member - there is another here appointed to another station whom I hope we can keep but as you know that is very uncertain. For these reasons I am very anxious that you secure for us a woman who has the evangelistic spirit, knows how and will do actual nursing and can give satisfactory credentials to qualify as a member of a University faculty. I would also like to have such an equipped woman to take charge of the G.P.D. make it a teaching center and develop its technique and see that it is managed to the best advantage for the three, yes, four groups, concerned, doctors, patients, medical students and nurses

There is everything to be done, our offices and working rooms are small and will be until there is some more building but we can work and with cooperation with our Chinese colleagues we may be able to do some work that will make it seem more possible for them to carry on after we must leave them. Without this what have we left to them?

If these women have been in China no doubt they have already learned that things count for little and the point to our work here now is to keep on the things are not ideal, remembering always that there are certain scientific principles behind all of our medical and nursing work that must be observed and strictly adhered to if we are to make good.

A woman who has had special training in laundry work would find a most interesting field here for development, dietetics is also an almost untouched opportunity with us. Any woman who would be willing to attack any one of these fields and see what she can do with it would find our most hearty cooperation.

Praying with you that the proper persons will be found for this work, I am

Yours most sincerely in the interests of Cheeku

(Signed) Frances R. Wilson

0609

SHANTUNG

SHANTUNG CHRISTIAN UNIVERSITY
THE UNIVERSITY HOSPITAL

TSINAN,
SHANTUNG, CHINA

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Julia Morgan

ack 5/13/33
Roc

Dear Mr. Jarside:

INDEXED

APR 9 1938

We've been wondering whether there was to be an April meeting of the Board of Governors and I know I should have gotten this letter to you earlier, now that I find there is to be one. As you know probably, I am one of the group that think we would be making a very great mistake to spend our hospital money on enlarging and modifying our old hospital. Mr. Wolfe is excellent at making plans, but, try as one will, one cannot get what we need into additions & extensions to the old hospital, nor can we get what we do add into convenient relations with the whole. As I see it, there will be many, many things lacking if we cramp ourselves as we will have to if we accede to any such scheme as is proposed for adding a fourth story onto the old hospital for instance. We can get in sufficient beds that way, but that is about all, and even the number of the beds available will not be sufficient for long.

0610

(+ then further additions will be necessary)
probably. Some of the serious lacks are these APR 9 1983
~~an~~ inadequate clinic room for students (i.e. lecture
room with tiers of seats, which we need so badly);
~~no~~ space for library expansion (we're crowded to the
hilt there); ~~no~~ students' wards (at present our
wards are constantly in partial use by sick students
who make poor teaching material, and from their
own standpoint as well, they should have a little
more special looking after than a general ward can
provide); a conveniently placed X-Ray (the corridor
arrangement ^{for sending patients to X-Ray} will ruin the East lower ward against
which it is placed); proper office space for our staff,
specially our Chinese staff, who are living on a
smaller scale & can find no office space in their
homes; sufficient sun porch space (this is a very
serious drawback); treatment rooms & examining
rooms (at present there ^{apart from pediatrics,} is one examining room in
the whole hospital and if one of us spends an hour
there with a patient, he is likely to be interrupted
anywhere up to 6-8 times by those who wish to use
the room for legitimate purposes, other doctors, nurses
coming to weigh patients, etc.) This last is only a
sample of how crowded we are as to accessory rooms
and how still more crowded will be if we add on
beds without the possibility of adding considerably.

APR 9
1938

SHANTUNG CHRISTIAN UNIVERSITY
THE UNIVERSITY HOSPITAL

TSINAN,
SHANTUNG, CHINA

齊山
醫魯東
院大濟
學南

in these other ways. There are many other reasons I could give you for the faith that is in me that we need a new hospital. The rooms available for nursing activities are practically nil. The students have no provision at all for cloak room facilities - some of them even try to hang up their coats in the aforementioned much abused examining room - one more source of disturbance, but what are they to do, poor things? Our basement is at present arranged ~~for us~~ to contain an admitting office & a discharge office, ^{+ the nurses dining room} but it is a thoroughly "basementy" place, most unattractive and only a makeshift! I'm ashamed to have our patients required to use it. Recosed Room expansion is another very important feature for which no adequate provision is made.

Now, as I see it, the crux of the matter is this - we can build a new hospital or we can build a new OPD with our money. We cannot do both, but ^{probably} we cannot build the new hospital if we have to leave \$40,000 gold as an endowment. Those who do not want a new hospital here are constantly saying

0612

APR 9 1933

that we have been ordered by our Board to save out \$40,000 as endowment. Now what the rest of us want to know is this - would the Board order that, if it knew that without that 40,000 we really can't put up the new hospital? I know where that figure came from - it was suggested by the field, when our estimates were smaller & we thought we'd have that left over. But the Board of Governors has now approved it, and I fear we really can't put up the new hospital building without it - the ^{present} estimates indicate that. As for ~~not~~ saving it for an endowment, to many of us it seems a mistake to cramp ourselves permanently by an inadequate building for the sake of saving out this money, which won't really add greatly to our yearly income anyway. Besides all this, from our correspondence on file, one wonders whether the terms of the gift really permit such a use of the money. Miss Miner has looked into it & thinks the terms of the gift years ago really stipulate a use for expansion - grounds & buildings - & definitely not for endowment. (please see the enclosed)

Another argument which should loom larger than it does is that our whole Chinese staff practically to a man (with the exception perhaps of Dr. Kiang who stands with Dr. Shields) is eager for the new hospital to

APR 9

SHANTUNG CHRISTIAN UNIVERSITY
THE UNIVERSITY HOSPITAL

1938

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TSINAN,
SHANTUNG, CHINA

to built, and they know that our alumni are
eager for it, and will help to support it. They are
getting discouraged, though, by our inaction too.

One other feature is this - some ^{of the foreigners} who naturally
want & have wanted all along the new hospital feel
that with Dr. Shields & Dr. Hamburgers so opposed to it,
it's almost impossible to get what they want and
that we may have to compromise in order to get a
move on and do anything at all. It really amounts
in a measure to our executives wearing us all out
until only the most adamant of us have the
heart to continue to insist - and yet if we all were
to speak without bias & fearlessly as to what we
think should be done, I think we'd still have a good
majority for a new plant. Our building committee
was limited to three, so as to get action promptly!
Hence it does not represent faculty thought. Dr. Stearns,
Dr. Hamburgers & Mr. Wolfe are the committee. They
brought in a proposal to ~~the~~ the Faculty Executive
the other day that we should adopt the plan of
remodelling the old hospital & building a new OPD -

0614

APR 9 1938
it was brought in as unanimous but when Dr. Stearns came in to the meeting a little late, he said that he was not in favor of having it pushed through against as much opposition as he found, and he wanted everyone to realize that this whole scheme of shelving the new hospital was really being worked up by a comparatively small group of the faculty. Then Dr. Hou spoke very strongly in favor of a new hospital, and finally the proposal was withdrawn. Well, there we are. It does seem pretty much of a deadlock. There are a few points which need to be clear in people's minds. The argument ~~for~~ against a new hospital has been largely that of running expenses, & yet this present plan is to allow for just as many beds as the other at present ^($\frac{2}{3}$ occupancy) (& running expenses are based on a per bed estimate) Of course, the 40,000 is expected to help there, I guess.

All the women want a new hospital. Mr. Davies & Mr. Kim & President Chu (when he was here) favor it. Miss Miller thinks we need it & favors building it. We may have to give in to our secretions, but we just can't bear to see our money unwisely spent.

And meanwhile, the depression & the banking situation at home may alter the whole face of things in other larger ventures than this, but we know you will keep us informed of all that.

SHANTUNG CHRISTIAN UNIVERSITY
THE UNIVERSITY HOSPITAL

APR 9
1933

TSINAN,
SHANTUNG, CHINA

齊山
魯東
院大濟
學南

My writing is on the basis of things as they were, & if they are now different, even those of us who are considered "bitterenders" stand ready to accommodate ourselves to what our Board thinks wise.

Will you please show this letter to Mrs. Avam.

Give my love to Margaret. I long to have more frequent word of her.

Best wishes to you,

Sincerely,

Julia Morgan

April 9, 33

(over)

0616

APR 9 1933
As to what we think of in lieu of a new O.P.D. We will remodel a bit the old O.P.D., move out the X-Ray & give more space, & move one or two departments into the East End of the present hospital. That will leave the rest of the present hospital for med. school expansion, with practically no remodeling as the wards are admirable for laboratories & can be heated cheaply by stoves during the hours they are occupied. Physiology, for instance, must move from the Physics building & this would be just right for it - etc -

Again, I am not writing this letter just as a notion of my own. Dr. Shields said he was sending you the plans for adding a storey ^{to the present hospital building}, and suggested that I write telling you how others of us regard this matter. You have doubtless heard from him see this.

Jm.



0617

Memo Regarding Funds Belonging to Women's Departments in
Cheeloo University. By the former Dean of Women, L. Miner.

It is suggested that these notes be placed on file, as future administrators may not be familiar with certain facts given.

In February 1921 Mrs. Henry Peabody, Chairman of the committee which had been set up in New York to raise money for plant, including land and buildings, but no funds for running expenses or endowment, for "Seven Women's Colleges of the Orient," sent to China the cablegram "Good News". This committee had set out to raise \$2,840,000 gold ~~dolla~~ and when Mrs. Peabody's letter came interpreting the cablegram it was known that a promise had been obtained from the Laura Shelman Rockefeller Fund of "one-third of this amount or any part thereof which the colleges may succeed in raising, the offer to hold open until Jan. 1, 1923. Of this total \$2,840,000 the apportionment for Yenching Women's College was \$840,000. As more ~~of~~ than this was raised in the campaign for Yenching, the question was raised on the field whether the surplus might not be used for an Endowment Fund, and the answer came that this did not accord with the terms on which the gifts were secured, but that funds contributed by the cooperating Missions might be so used if available. \$15,000 of the Yenching Women's College surplus was assigned to the Women's Union Medical College in Peiping, which had not succeeded in raising its assigned share of the \$2,840,000, which was all finally raised.

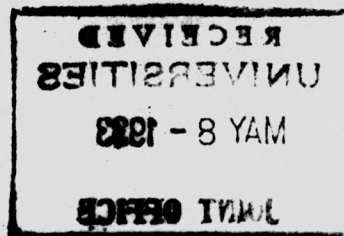
The Women's Medical College was not on the original list, which included only six colleges, but as the campaign was most successful it was agreed that it might come in later, and receive sums above those listed for the original six. The question was taken up of the supplementary one-third of Rockefeller Fund, and the promise of a total up to G\$50,000 was secured. Both Presbyterian and Methodist Women's Boards made grants, and the grand total, including that of this \$50,000 from the China Medical Board seems to have been G\$211,984.54, but this should be compared with statements in the files of the School of Medicine, as those in the office of the Dean of Women do not seem to be complete.

July, 1923

The minute of the ~~April 1925~~ meeting of the China Medical Board reads: "Resolved that the sum of \$50,000 be and hereby is appropriated for the purchase of land, construction of buildings, and equipment for the use of the Medical School as described above on condition that the Women's Board will contribute the sum of \$115,000 for the same purpose."

The initial expenditures in the Cheeloo School of Medicine were as follows

	Gold Dollars
Purchase of Land	9,489.09
Residence (Brown Cottage)	7,500.00
Leonard Hall	37,500.00
Balance sent from U.S.A.	54,400.00
Total	\$118,889.09



0618

Memo Regarding Funds Belonging to Women's Departments in
 Chefoo University. By the former Dean of Women, I. Miner.

It is suggested that these notes be placed on file, as future adminis-
 trators may not be familiar with certain facts given.

In February 1921 Mrs. Henry Besbody, Chairman of the committee which
 had been set up in New York to raise money for plant, including land
 and buildings, but no funds for running expenses or endowment, for
 "Seven Women's Colleges of the Orient," sent to China the captioned
 "Good News". This committee had set out to raise \$2,040,000 gold
 and when Mrs. Besbody's letter came interesting the captioned it was
 known that a promise had been obtained from the former Chairman, looking
 for fund of one-third of this amount of any part thereof which the
 colleges may succeed in raising, the offer to hold open until Jan. 1, 1922.
 Of this total \$2,040,000 the proportion for Yenching Women's College
 was \$840,000. As more or less than this was raised in the campaign for
 Yenching, the question was raised on the field whether the surplus might
 not be used for an endowment fund, and the answer came, that this did
 not accord with the terms on which the gifts were secured, but that
 funds contributed by the cooperating missions might be so used if avail-
 able. \$15,000 of the Yenching Women's College surplus was assigned to
 the Women's Union Medical College in Beijing, which had not succeeded
 in raising its assigned share of the \$2,040,000, which was all finally
 released.

The Women's Medical College was not on the original list, which in-
 cluded only six colleges, but as the campaign was most successful it
 was agreed that it might come in later, and receive sums above those
 listed for the original six. The question was taken up of the suppl-
 mentary one-third of Rockefeller fund, and the promise of a total up
 to \$500,000 was secured. Both Presbyterian and Methodist Women's Boards
 made grants, and the grand total, including that of the \$500,000 from
 the China Medical Board seems to have been \$2,111,884.54, but this should
 be compared with statements in the files of the School of Medicine, as
 those in the office of the Dean of Women do not seem to be complete.

The minutes of the XXXXX meeting of the China Medical Board reads:
 "Resolved that the sum of \$50,000 be and hereby is appropriated for the
 purchase of land, construction of buildings, and equipment for the use
 of the Medical School as described above on condition that the Women's
 Board will contribute the sum of \$115,000 for the same purpose."

The initial expenditures in the Chefoo School of Medicine were as follows

Balance sent from U.S.A.	24,400.00
Leopard Hill	27,500.00
Residence (Brown Cottage)	7,500.00
Purchase of Land	2,482.00
Total	\$118,882.00

RECEIVED
 UNIVERSITIES
 MAY 8 - 1923
 JOINT OFFICE

0619

TRANSFER

SHANTUNG

Shantung Christian University

April 18, 1928

Dr. Julia Morgan,
c/o Mrs. Flats, 5 St. Albans Rd.
Boston, Mass.

Dear Dr. Julia:

We have this morning received a cable from Tsinan containing the following cryptic message.

"Morgan course suggested is approved if Board's medical adviser considers it advisable."

Evidently the field is telling you to go to it, but what the "it" is you will have to figure out. We have just received your card of yesterday addressed jointly to Dr. Shields and myself. Dr. Shields is now on his way to Montreal and Toronto, expecting to be gone about ten days.

You are quite an optimist in hoping that "now the hull thing is over" we can settle down to "financial efforts that will be promptly and highly successful."

Very cordially yours,

B. A. Shields

BAG-H

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over

INDEXED

SHANTUNG

Cheele University

May 23, 1933

Dr. Julia Morgan
Shantung Christian University
Tsinan, Shantung, China

My dear Doctor Morgan:

I have your good letter of April 9th. It has been far too long since we have heard from you. The years go slipping by us at a most appalling pace.

I am very glad indeed to get your comments on the very knotty problem of the University hospital. My own personal conviction has always been that Cheelee should go ahead with the construction of an adequate new hospital plant as promptly as possible, not only because it is urgently needed on the field, but also because this evidence of aggressiveness and progressiveness would do much to restore waning confidence and enthusiasm on the part of Cheelee supporters at home.

I do feel, however, that the only way in which we can go forward with any program, whether aggressive or conservative, is on the basis of unity and cooperation on the field. It is quite impossible for a group in New York or London to take the lead in a matter of this kind. The utmost anyone can expect the Board of Governors to do is to give its approval and support to measures recommended by the field. The groups here in the West have no alternative save to leave the leadership in the hands of those on the field; for if groups in the West try to urge the people on the field to go forward faster than the field wishes, things immediately get in a terrible mess all around. The attitude of the field becomes "well you folks in New York and London want it this way, but let the consequences be on your heads".

Last fall we here in New York really thought that we were acting in accordance with the wishes of the field in authorizing you to go ahead and construct any or all of the new hospital plant at your own discretion, and in accordance with the figures which had been submitted. But we are still a bit breathless and dazed at the vigor and emphasis of the protests which came hurrying back to us from the field. The feeble flame of enthusiasm in our North American Section which we were assiduously trying to fan into warmth was instantly quenched, and it will be a very difficult and tedious task to rekindle it. Our friends in London were pretty sceptical

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May 23, 1933

when they first learned of the action by our North American Section, and were tempted to say in their best bred British manner "I told you so!" when the resolutions of the field began to come to hand.

Frankly, I see no possibility whatever of either Section of the Board of Governors taking any further constructive action in the matter until convincing evidence has come from China that the group on the field is heartily and unitedly behind some constructive proposal.

One of the amazing psychological aspects of the matter has been the tendency of our friends on the campus to give the North American Section credit or discredit for taking the initiative in the action adopted last fall. The Section thought it was merely giving approval to a line of procedure worked out on the field, and recommended to us by the Board of Directors. We neither drafted plans nor prepared the financial estimates.

At the time the Section took action last fall it recognized quite clearly that the adequate operation of the new hospital would require substantially more current income than is now available. It even went so far as to step up in a serious way to the task of going out to seek such new income during the two or three years during which the hospital would be under construction so that by the time the new plant was ready for operation its income would be adequate for the need. But as soon as it became apparent that the field was not prepared to go ahead with any constructive program, the Section immediately lost its interest and enthusiasm. If the field had demonstrated that it was anxious to go ahead but had pointed out that because of the errors in your original estimates you needed the \$40,000 which we had at first thought would be available as the nucleus of an endowment fund, I am sure that the Section would have been willing to revise its earlier action so as to authorize the field to spend all the building funds in construction. But that opportunity has now passed, for the present at least.

The latest recommendations coming from the field call for certain additions to the present hospital, rather than the erection of a new building. There has been no meeting of our North American Section since these plans arrived, so we can only guess at the reaction they will produce. I suspect that the Section will be disappointed at this radical retreat from our original plan for a new and adequate hospital plant at Cheelee. If the Section were convinced that the field was unitedly and heartily behind ~~these~~ latest recommendations, it would undoubtedly give its approval. But with the evidence that these recommendations are merely one more in a long series of compromised proposals that really do not satisfy anyone, it is most unlikely that the Section will be inclined to give its approval. Any further prolonged delays are greatly to be regretted; but any foolish expenditure of our building funds on some ill-conceived plan that would never prove satisfactory would be even more of a tragedy.

I am sure that you on the field are becoming quite irritated with my constant pleas for unity, and that you are inclined to retort that appealing for unity is easy but achieving it is extremely difficult. That is

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Dr. Julia Morgan

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May 23, 1933

quite correct, but I do not see any other possibility of our going forward.

We are grateful to you for the memorandum you enclosed with regard to the conditions under which these building funds were secured. If the question of whether a part of these funds can properly be set aside as an endowment should again arise, this memorandum will be very useful.

Margaret frequently speaks of you and is looking forward to seeing you again on your next trip home. She was feeling thoroughly miserable and depressed last winter, but has improved greatly during the last few months. Since February she has put on about 12 lbs. in weight, and now has no indication of active trouble, though she is still troubled with fluid on the left side.

We hope that in spite of the disturbing news from North China, that Chee-lee will have a peaceful commencement and that you will have a very pleasant and restful summer.

Very cordially yours,

B. A. Garside

BAG:BC

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Cheeloo University
Tsinanfu, Shantung, China

September 20, 1934

Send up Dr.
Morgan's
letter
10/11/34

Dear Friends:

Another year has gone by, and you are doubtless eager to hear again of Cheeloo University, its work and needs.

At the medical school we still badly need a new hospital. Our lack of enough clinical material for our students to work with is one of our main defects right now, for we have a hospital with only 120 beds for a student body of between 90 and 100. You know that any modern medical school must depend on its hospital patients for satisfactory student training. Students must not only hear about disease but must see it. Compared with most other places in China our outpatient department from which we draw our hospital patients is really very large, so that we have built up already a clientele which would make very easy the filling of many more hospital beds than we have. Besides it is a great hardship on patients, many of whom come from the country, to have to wait for days and even weeks for a bed in the hospital. City living is more expensive than at home and they frequently spend a large part of the small fund with which they come provided, before ever they get a chance at hospital treatment. So we are very glad that our governing board is giving us permission to go ahead in building a part of a new hospital building to increase somewhat our capacity. Our outpatient department which is old and very inadequate will also be moved to the new building when it is completed.

Our year has gone very well, and there is every promise that next year will go as well except for further financial cuts. We do hope that it may soon be possible to renew our previous grants or even --dare we breathe it?--better them. The serious results of two heavy cuts are two - first and most serious perhaps, it cuts out a number of our Chinese teaching staff, which has been built up with so much care and thought and has taken years to bring to its present standard; and second it forces those of us who are left to concentrate more on rich patients who can fully pay their way, and less on the poorer of our patients who need our help so desperately and who are otherwise without skilled medical attention. These things are not being written in any possible spirit of criticism, but simply to lay the facts before you, so that you will know in what ways our work this next year will have changed from what it has been in the past. With the lightening of the depression, we very much hope that these worries will subside for all of us.

From the standpoint of excellence of work, I think no year, perhaps, has been better than the one just passed. Our students have a growing feeling of responsibility in this business of learning to treat patients. In spite of our comparatively small clinical material in the hospital, we use our outpatients to the best advantage in teaching. Confidence in our ability to cure disease grows apace, so much so that we often have to explain that some things are incurable even at our hospital. Many of our patients are desperately poor. Tsinan is surrounded by a farming district and a great many poor farmers come to us, some even selling or mortgaging their land to get a few dollars for treatment. It is pitiful to have to tell such a patient, as we sometimes do, that he has an incurable cancer. We have some wealthy patients. For instance, two of the wives of General Han Fu Chü, the military governor of Shantung, who has almost absolute power in that large province, have been patients of mine.

Two gatherings have occurred during the year about which we have been very happy, one a postgraduate course in the fall, attended by a large number of our graduates gathered in from near and far. This is the first course of the kind that has been given for several years, and it was evidently filling a long-felt need. Many, and probably most of our graduates are practising in places where there is little medical companionship and little to keep them abreast of the times except for what they can read in books and magazines. So this sort of chance in their Alma Mater is eagerly welcomed.

0624

SEP 20
1934

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The other "affair" was an alumni reunion at commencement, the first ever held at commencement, and the first to include in a very special way all our women graduates from the earliest beginnings in Peking before the school had moved to Tsinan at all. A great number of the women came, young and old, and all still practicing medicine, even though some are married. Probably the woman doctor in China who marries keeps on with her medical practice to a greater extent than do women doctors in America. One of our most distinguished alumnae was present, Dr. Marian Yang, who is in charge of the government midwifery school in Peiping and is constantly flying around between Nanking and Peiping on government health program business.

We have all been interested in the report of Dr. Lennox of Boston on the medical situation in China. Dr. Lennox was the medical fact finder for China of the Laymen's Foreign Missions Inquiry and he has gathered the facts together in a more complete way than has been done before. He tells us that 98-99% of the people of China are still dependent on old-style Chinese medicine, so the need of medical schools is extremely urgent. There are 23 medical schools in China, but only a few first-class ones; the others, some of them, even teaching students by the old-fashioned lecture method with no fundamental laboratory training and no work with patients. One provincial hospital he found with 100 students, no laboratories and only 2 patients in the hospital. He contrasts this state of affairs with that in the 6 mission medical schools, among which "Cheeloo is of the highest standard" he says, quoting Dr. K. Faber who investigated as the League of Nations adviser. These statements do not imply that there are no good schools operated by the government. There are. The National Central Medical School in Shanghai, under the headship of Dr. F. C. Yen, an outstanding Christian educator, is one. But the majority of the government and provincial schools are weak. Dr. Lennox goes on to say, "After visiting these low-grade private and government medical schools, one realizes the distinctive service which missionary medical schools offer, conscientious instruction, teaching of the obligations and opportunities for service in medical work, instead simply of the means of extracting maximum fees." Dr. Lennox also finds that dollar for dollar mission hospitals do eight times as much work as the large charity hospitals in Boston (for instance.)

Cheeloo now has over 250 graduates on its rolls, the large majority of whom have spent at least some time since graduation in mission work. The amount of time spent in various places since graduation was investigated for about 100 of them and it was found that of their total time 63% had gone in mission hospital or mission medical school work. A number of our graduates are now finding places in the government Public Health Department in Nanking and are liked for the jobs, for one reason, because they will go anywhere they are sent. It is hard to overestimate the value in China today of a good medical school, and one which sends out its graduates motivated by Christian ideals of service.

Deep interest in religion is being felt through every department of the University and is resulting in many forms of unselfish service for the community about us and for those within our own college and hospital circle.

We had a very interesting meeting in the spring when Mr. Shepherd spoke to our entire group of medical school girls. Mr. Shepherd has been chosen with Mr. Chang Fu Liang to head up the program for the rehabilitation of a whole township in Kiangsi which has been handed over to the Christian group in China with the promise of complete government cooperation. One member of our graduating class is eager to try her hand in this program, and we may hear more of her later.

We thank you who are helping in this work for our neighbors across the Pacific by your gifts and prayers and ever-continuing interest. Over and over again we are glad for the splendid work of our W.F.M.S. women which makes possible such a venture as this school of ours.

Sincerely yours,

Julia Morgan

0625

SHANTUNG

September 24, 1934

Dr. Julia Morgan
243 West Louthier Street
Carlisle, Pennsylvania

My dear Dr. Morgan:

I am very sorry indeed that I did not have an opportunity to see you when you passed through New York a few weeks ago. Both Mrs. Garside and I look forward to seeing you again soon.

On Friday of this week we are having a meeting of the North American Section of our Cheelee Governors. If you could conveniently arrange to be in New York City at that time we would be very happy indeed to have you present. I enclose herewith a docket. The medical affairs of the University will come up at a number of points in the meeting, and your presence would be very helpful in giving us latest information as to the situation in Tsinan and the plans for going forward with the hospital.

I am not sure as to how fully you are acquainted with our plans for publicity and promotional work during the coming year. Our entire group of colleges are trying to go forward together in a united program of cultivation and solicitation. Cheelee is included within our list of financial objectives for the largest amount of any single institution and it is going to be particularly difficult for us to obtain these particular objectives, because our Cheelee promotional work has been so long neglected and it appears that we must postpone again our hope that Dr. Shields will be available to help us this year. If your own plans are such that you could assist in some of our conferences during the latter half of October and the major part of the months of November, December and January, I believe that you could render us a very valuable service indeed.

If you are planning to come to New York either this week or a little later on we could discuss these matters in further detail while you are here. If not, I would be grateful for your comments by letter.

Very cordially yours,

B. A. Garside

BAG:MP

0626

gulf
SHANTUNG

February 9, 1935

Dr. Julia Morgan
243 West Louthier Street
Carlisle, Pennsylvania

Dear Dr. Julia

I am compelled to address this to you in Carlisle because I am not sure of your present address. I believe you are in Boston this month but do not know just where to reach you there. I hope your father will be kind enough to pass this along promptly.

I am enclosing herewith a copy of the minutes of a meeting of our Cheeloo Governors held yesterday. On page two you will note the actions taken on the subject of publicity and promotion. For some time the Governors, and particularly the Committee on Promotion, have been very inactive, and we have been anxious to see them stimulated into a realization of the urgency of our financial needs at Cheeloo. I believe that at last our Governors are becoming profoundly disturbed about the situation, but it is now up to us to lay out some definite line of procedure which will offer hope for solving some of these problems.

The meeting of the Committee on Promotion which has been arranged for the afternoon of next Thursday ought to be a very important one. If we can get our Committee actually at work, it can accomplish some substantial results before the year is over. But to achieve that result we must provide the Committee members both with inspiration and guidance.

I don't know anyone who can do as excellent a piece of winning interest in and support for the work at Cheeloo as you can. If it were possible for you to be present at the meeting next Thursday you could give to the members of the Committee who are not intimately acquainted with Cheeloo an inspiring picture of the value and opportunities of the work there. You could also be of practical help to us in planning our promotional activities for the coming months. I know that you are going to be very busy with your medical work and that we should not ask you to give up any more of your time for promotional affairs, but possibly you might be able to follow up a few contacts without trespassing too much on your other work.

If you can come to New York next Thursday without too serious interference with your work, we can work out some scheme by which the expense of your trip could be met from our Cheeloo budget for home administration expenses.

I am hoping that Mrs. Hughson will be able to come down from Albany and there is a chance that Margaret may feel equal to coming into the city that day,

0627

Dr. Julia Morgan

- 2 -

2/9/35

so that we can all spend the evening together somewhere.

With the earnest hope that I may see you next Thursday, I am

Very cordially yours,

B. A. Caside

BAG:MP
Encl.

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SHANTUNG

February 22, 1935

Dear Dr. Julia,

Sorry you could not get to the Committee meeting last week, though we hardly dared hope you could make it. We probably made a little progress in two directions:- (1) We analyzed the situation confronting us, and developed at least a mild anxiety over our problems, and (2) We agreed to meet again on March 2nd.

On the morning of the meeting I received a cable letter from Dr. Weir, quoting a cablegram just received from the field saying in effect that the University was facing deficits of about four thousand pounds which would ^{probably} compel it to close in May if some means of meeting the situation could not be found. Also said that Dr. Mei would probably accept the presidency if the deficits could be cleared. He asked me to cable him the attitude of the North American Section which he could communicate to the British Section at a meeting on the fifteenth.

I laid the cablegram before the Committee, and after some doubt and hesitation they instructed me to reply that our Section appreciates the seriousness of the financial situation at the University, and will try to secure two-thirds of the amount indicated (approximately US \$13,300) if the British Section would seek the remaining third. But on the sixteenth I received another agitated cablegram from Dr. Weir saying that they thought it most unwise for the Governors to have anything to do with the deficit, and recommended that the two Sections act jointly before sending any word to the field. Evidently our British friends are thinking only of the injudicious deficits in the Arts and Science budgets which Mr. Linn has incurred in the last year or two, while we have been thinking of the whole serious financial situation at the University. It will be very difficult to avoid the usual stalemate that is always present in our Cheeloo affairs, where one group always blocks another, and whenever one member of the team tries to pull ahead, somebody else pulls back.

I had been planning to press our Promotional Committee to follow up their good intentions vigorously before their ardor cooled. But our cablegram from ^{London} has more or less "given me pause". There are so many thoroughly worthy causes in desperate need just now that even with united front and complete agreement as to the necessity and urgency of added support it is like licking for "the tooth of a dragon or the feather of a phoenix" to hunt for funds these days. Where an enterprise is uncertain as to its own needs and worth, its case is quite hopeless.

I am enclosing herewith a copy of a letter I am writing to the members of our Committee on Promotion in preparation for the next

0629

Dr. Morgan

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2/22/35

meeting. Hardly hope you can be with us, but trust that you will at least be with us in spirit. Give us your comments and suggestions. The Committee appreciated your letter of the 13th, and were warmed by it to as near an approximation of enthusiasm as they ever permit themselves to exhibit.

Thanks for the information you give us relative to possible friends in Philadelphia. We are placing the names of Rev. B. B. Wilgus, Mrs. John E. Reynolds, and Miss Florence Welch in our Cheslee lists as friends whom we should turn to for advice and contacts there. We will try also to see that Mrs. Randolph and Mr. Warren are followed up whenever we have a worker there.

(Your post-card of the 14th was a great help! You ask whether your letter of the previous day had given the name of "the lady in Philadelphia as Randolph or Reynolds", and then goes on to explain that "it's the latter". Now, you do have us guessing. Your letter referred to Mrs. John Edwin Reynolds, 2053 E. Dauphin Street, as the vice-president of the W.F.M.S., and also to a "Mrs. Randolph", full name and address unknown, who gave \$40,000 to the Methodist Hospital. Pending further word we'll stick by your letter. Pardon a smile of masculine superiority at feminine illogicality!)

Margaret has gotten on fairly well through the winter, but has had to stick closely to bed. We've talked of sending her to Florida, Bermuda, the Virgin Islands, and various other warmer spots for the winter months, but have never made any actual moves because we've been doubtful of the value of the idea. She gets restless and lonesome and discouraged when she's away from home, and the psychological factor sometimes more than outweighs any improvement in climate and surroundings. Have suggested that her mother go along with her, but that would raise new complications. Anyway we hope spring will soon be in the air.

We look forward to seeing you in New York by the end of March, if not sooner.

Cordially,

B. A. Parvise

BAG/G

Dr. Julia Morgan,
2 Smith Court,
Boston, Mass.

0630

engaged L. L.

SHANTUNG

April 8, 1935

Dr. Julia Morgan
233 East 17th Street
New York City

Dear Dr. Julia:

Sorry I was so slow in getting
Dr. Scott's letter back to you. I mailed it
Friday night so it is probably in your hands this
morning.

If the combined wisdom of all the
medical talent in New Brunswick proves adequate
to the task of relieving Margaret's sore throat,
she may be coming over to New York some time
this week. She is very anxious to see you, and
I hope that you may succeed in getting together.

Very cordially yours,

B. A. Caside

BAG:MP

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SHANTUNG

April 12, 1935.

Dear Dr. Julia,

I return herewith the letter from Dr. Shields, and the Medical Faculty minutes. I also send a copy of the minutes of our meeting on the 9th.

Also, I am sending you a copy of that statement we prepared for Dr. Thompson, in the hope that you'll be willing to revise it for use with other selected prospects, particularly medical men. As now written, it does not give nearly enough distinctive emphasis to the School of Medicine. It would be well to cut down the references to the other departments and to add greatly to the material on Medicine. It might even be desirable to make this a statement dealing definitely with the School of Medicine of Cheelee University, rather than Cheelee University as a whole. Ni hsiang teem me yang?

I had hoped that Margaret would be able to come over to New York this week, but sore throats and April showers don't mix. She seems to be feeling a bit better, but doesn't dare venture out until the weather clears up. I certainly hope she can make it some time next week.

There are various Cheelee promotional leads we must be following up during the next few weeks. I'll probably be calling on you for help some time soon. But I know you won't wait on us to start anything if you hear of any good lead.

Cordially,

Dr. Julia Morgan,
233 East 17th Street,
New York City

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SHANTUNG

Chealoo University

July 9, 1955

Dr. Julia Morgan
Carlisle
Pennsylvania

My dear Dr. Morgan:

Your letter enclosing check for \$150. came to hand this morning, and we have communicated with the American Express Company, who have promised to make delivery to the amount of \$150. at their London office. Commissions will cost \$1.13, which we are asking the London office to deduct from the total amount. This seems to be the most satisfactory way of handling the transaction.

We were all very glad to see Dr. and Mrs. Shields, and had a very delightful luncheon meeting. While Dr. Shields possesses a great amount of energy, yet one would hardly judge him to be a well man.

With kindest regards, I remain,

Very sincerely yours,

C. A. Evans

CAE:RC

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SHANTUNG

Carlisle, Pa.

Sep. 25, '34

aka 9/26/34

Mr. B. A. Garside,
150 Fifth Ave.,
New York.

Dear Mr. Garside:

It was good to
get your letter. I wondered
when the meeting would be. It's
early this year, isn't it?
Dr. Lin Lien Ching, of our
staff, is with me now. Don't
you want her to come to the
meeting also? And, if so, will
you please drop me a line
at once? She will be on

0634

SEP 25 1934
her way to Boston so can
very easily attend, and
it would be a fine thing all
around, I think. If you
want her, we will both
come up for it.

Yes, I was sorry to
miss seeing you. I'm anxious
to see Margaret & Jean, but
may not have a chance to
do so on this flying visit.
Sooner or later I shall tho.
Jean must be almost grown
up. My love to them both.
Sincerely, Julia Morgan

0635

SHANTUNG

Feb 11/13/34

Dear Mr. Garroide:

I thought you might be interested in this form letter. You have doubtless read the Fact Finders Report Vol 5 on China, especially the part relating to medical work, have you not? If you have not, you will find it full of important & useful information regarding our work & value, as well as needs.

We were so glad to be at the board meeting & I enjoyed greatly the Fukien banquet.

0636

OCT 11 1934
Have you the name of Mr. Pilling
of Philadelphia on Cheelo's list?
He came to China with Mr. McBrien,
you know, and they both visited
Cheelo. Mr. Pilling expressed
himself as being greatly pleased
with the work we were doing &
gave us an order on his brother,
the instrument maker, at the time.
I think he might be prepared to
do larger things for us. My father
knows him & plans to call on him
soon & I hope to go with him just
to remind him that Cheelo is still
on the map.

0637

I am speaking here & there until the 1st of
Nov & then plan to settle down in Phila for a
couple months. I may be in New York to work
at Bellevue for a couple months after Christmas.

Sincerely,

Julia Morgan

Carlisle, Pa.

Oct 11, '34

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UNIVERSITIES
OCT 13 1934
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0639

From Dr. Julia
SHANTUNG FEB 13

Dear Mr. Garfield: **1935**

I am sorry not to be able to come to New York tomorrow. I arrived in Boston only 10 days ago, and feel that I ought to stay by and not run off so soon, especially as Thursday is the most important day of the week here, with a crowded schedule. I hope that Dr. Heath will be there and she & Nellie Townsend will be able to tell the committee all they want to know. May I suggest that anyone who is working on the Cheelo promotional work will do well to read the report of

0640

From Dr. Julia [unclear]
SHANTUNG FEB 13 1935

Dear Mr. Jarvis: 1935

I am sorry not to be able to come to New York tomorrow. I arrived in Boston only 10 days ago, and feel that I ought to stay here and not run off so soon, especially as Thursday is the most important day of the week here, with a crowded schedule. I hope that Dr. Heath will be there and she & Nellie Townsend will be able to tell the committee all they want to know. May I suggest that anyone who is working on the Cheelo promotional work will do well to read the report of

0639

Dr. L. Ermer with regard to
medical work in China that is
one of the sections of the Fact Finder's
reports. This may be an unnecessary
suggestion, if they've all read it,
but otherwise they'll get a lot of new
reasons for the "faith that is in them".

As you probably know, and as I
heard the other day from Raw,
Dr. Shields is leaving China in March,
coming via England, & due in
America in June. He should be a
big addition to promotional work.

Sometime before too long, i.e.
before summer at least, I hope
Dr. Young can follow up the Philadelphia
contacts which I made the day of
the China Christian Colleges Conference.

0640

FEB 13 1935

was held in Philadelphia. You know how I learned
incidentally that there were wealthy + generous
donors in the prayer meeting that night. I had less
than 3 weeks in Philadelphia following our western trip,
wrote offering to go out to that church again for Sunday
School as they had wanted me to do, but it was
almost Christmas time & they had their programs full.
They were very cordial, however, & said they had hoped
to have me in January. So, as the next best thing, I paid
a surprise visit to prayer meeting, was spotted by the
pastor & asked to take his place as the speaker. There
seemed to be a good deal of interest among the few people
there. Having no further chance at personal contact I
wrote the pastor, Mr. Wilgus, asking whether he could
give me the names of the people of means in his
congregation who might contribute to our venture,
but received no reply. He probably feels he cannot go
so far as that, but I think if Dr. Young were to go
to him personally (I told Mr. Wilgus there would be
a representative in Phila soon) he would be as
cordial + cooperative as possible. The church is
under a debt, believe, but that need not interfere if
handled right, as I have seen you handle such cases,
for instance. The name of the woman who gave \$40,000
to the Meth. Hospital is Randolph. The name of the man
is, I think, Mr. Richard Warren, 2435 Tulip St.

Notes
2/22/35

The church is the Summerfield Methodist Church,

0641

FEB 13 1935

pastor - Rev. Buckley B. Wilgus,
noted 2338 E. Dauphin St. (Telephone-
2/24/35 Regent 5585) - Others in the
Church who might help you to
get in touch with the right
people are

noted Mrs. John Edwin Reynolds
2/22/35 2053 E. Dauphin St.
who is the vice pres. of the W.F.M.S.
and

noted Miss Florence W. Cole
2/24/35 2203 E. Dauphin St.
who, apart from Mr. Wilgus is
probably the most intelligently
interested person there. She has
had a job with the Home Mission
Board for years, and is very
helpful. I hope Dr. Young can
get somewhere with them.

0642

JUL 9 1935

SHANTUNG

J. H. MORGAN
CARLISLE, PA.

WR 7/9
Note for 7/9
Note Amer Ex 7/9

Dear Mr. Jarside:

Dr. Lin got her money all right and got off on the Caledonia on Friday. At the tail end she found that she couldn't get the tour which she planned to get and to pay for in New York, so now she will need more money in England to make her further arrangements there. She sent me her check and asked me to get American Express checks for her and send them to her, which is of course impossible.

Deposited
7/9/35

Paid 7/9/35
no 369

However, she can buy them in London with American money. I am sending you her check and hope you will exchange it for a check that will look more official, on some better known New York bank. Then send it please either to our London Cheques Office asking them to give it to Dr. Lin, or to Dr. Lin, of our London Cheques Office, whichever seems best to you. Thank you so much.

I am so sorry I didn't get to see Dr. & Mrs. Shields and hoped to have them stop in Carlisle, too. How is he? Much better, I hope.

0644

JUL 9 1935
WILL YOU JUST DROP ME A CARD TELLING ME WHAT
YOU'VE DONE ABOUT DR. KUI'S MONEY, AND I'LL
SEND WORD TO HER, ALSO.

My love to Margaret.

Ever sincerely,

Julia Morgan

July 9, '35

check enc —

\$150. —

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0645

C O P Y

J. H. Morgan, M. D.
Carlisle, Pa.

Dear Miss Hodges:

Thank you for your letter and enclosures. It was indeed good to have a chance to talk things over with you, and I enjoyed meeting your sister.

I shall try to get in touch with Miss Kittredge in New York as you suggest, and with Mrs. Macmillan, this I had hesitated to do so, since having spoken to Mr. Garside and more or less leaving it in his hands. He is on vacation, now, tho', so I think it would be wise to do as you suggest.

As to sending the request to the chairman of the Woman's Unit, I hardly know what to say. That unit has been pretty much shorn of some of its power during the last few years at the hands of Mr. Davies and his associates, and is now called the president's committee and has power to act only through the president. In any event I think a copy of the request should be sent to the chairman of the woman's unit, and another to Dr. Scott. Mrs. Yu, herself, is chairman of the woman's unit. I really think, tho', that if you hope to get Mrs. Yu directly from Tokyo, the request should probably be sent to Tainan by cable, for school opens Sep. 1 always and Mrs. Yu will doubtless plan to be back before that. Dr. Shields will probably have very good ideas as to the best person to send it to. I, myself, can think of no one better than Mr. Williamson, but just how to "wangle" it is still a question. I think it would be well for the request to include "with salary", or some such statement to indicate that that is expected.

Thank you for your good wishes. I'm expecting to enjoy my trip and my company.

Ever sincerely,

Julia Morgan.

July 22, '55.

0646

J. H. MORGAN
CARLISLE, PA.

OVER

JULY 22, 1935

Miss Helen Kittredge,
156 Fifth Ave.,
N.Y.C.

RECEIVED

JUL 23 1935

PRESBYTERIAN FOREIGN BOARD
TREASURERS OFFICE

Dear Miss Kittredge:

I had the opportunity of a conference with Miss Hodge last week to talk over the possibility of having Mrs. Jii, our dear of women at Cheloo, come to America for promotion work this year. She is due to have a furlough now and the women on the field feel that if she is to come at all, she could be better spared this year than later. Miss Hodge now writes suggesting that I ask you and Mrs. Macmillan whether the three of us can meet to discuss pros & cons. I am sailing on the Benue Sat at 5 am., but shall be in New York on Friday and could meet you if you and Mrs. Macmillan are free to see me. The earlier in the day the better for me and 9 am. would be fine, if it suited you. However, I shall try to make

0647

it if you and Mrs. Macmillan will set the
hour and let me know by card. The rest of
my day is being devoted to passports, tickets
etc.

Sincerely yours,

Julia Morgan

July 22, '35

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0648

Over. ACK. 9-13-41
EAC

Somerset, Pa. RD 6
of Humberson's Dept Store
c/o Mrs. R. C. McElfish

Mr. B. A. Garride,
150 Fifth Ave.,
New York City.

Aug 14 '41 RECEIVED
UNIVERSITY
AUG 16 1941
JOINT OFFICE

Dear Mr. Garride:

Here I am in the U.S., on my regular furlough. I always hasten to add this last phrase, for it hasn't seemed necessary to me and to many of our friends out there for us to leave early on account of the situation, though of course we know that it would take a pretty good prophet to forecast just what is ahead. Things always look worse from this end, and I was reassured myself with that thought when I saw things getting tenser when we had hardly

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② gotten out of Shanghai.

I have wanted several times to write and tell you my impressions of the situation in Tsunan, and now that I am home, with no fear of censored letters, I will. Most of it you know, I guess, but I'll give you my slant on it at least. Finances I know very little about, as the administrators, Drs. Lair, Shields & Mr. Prescott, have managed them almost exclusively. The question that has occupied much of our time & energy & thought this year has been the question as to whether to go on with medical school work next year or not. In our special courses we have one that is called "special technician's course". It was designed

0650

(3)

for the first year to lead into either premedicine
or a technician's course in the second year,
and it was found at the end of the first year,
namely, last year, that practically all the
students really wanted medicine, so we
carried them along in that course this last
year and now they, 12 of them I think there
are, are ready for the first year of medicine.
Some of our faculty feel that we have not
time nor energy nor an adequate staff to
start teaching medicine again. Others,
the majority, of whom I am one, feel that
we should go ahead with medicine for these
students this coming year. One large
objection was the thought that President Kim
would not allow it, and it would create a
break, but he was written to about the
middle of the year and wrote back giving his
permission, though he said he could not,
of course, guarantee that our graduates
would be recognized by the shrinking
government after graduation. The students
know that, in fact they have known of the
doubts & questionings pretty much all the way
along, but they want to go ahead to do
medicine. So we have decided to go ahead
for at least this one year, in fact we have
decided to do so half a dozen times. At
almost every faculty meeting the "King's Opposition"
in the person of Dr. Smyly, brings the question
up for reconsideration. I interpret his

(4)
continued opposition as due largely
to the fact that he, himself, is very
much overworked. He runs the
Loper Hospital and is also head
of the medical department. All
departments are understaffed now,
specially because we have no
interns, of course, and assistant
residents are very hard to find, as
we have no graduates of our own, &
have to depend mainly on the
Nankai medical school. All of
occupied China is in the ~~the~~
position of needing many more
doctors in their hospitals, mission
and otherwise than there are any
prospects of finding, as the
competition for Chinese house-staff
is intense, and, since we have no

0652

(5) Students, whose loyalty and evident self interest would lead them to stay with us, it is almost impossible to get doctors from elsewhere, when loyalty & self-interest are no factors in the decision to come. Any of our Chinese doctors could get a much higher salary elsewhere. Our own graduates are likely to stay with us, however, where others would not. All of this means to me that if we want to keep up our hospital to anything like its present state of efficiency we must train our own doctors, so will have the house-staff & replacements for higher staff that we need. If we can struggle through the next three hard ^{teaching medicine} years, we will have a class of students

0653

in the fourth year class doing clinical clerkships and starting to be helpful and in the following year will have interns. And this problem that we are meeting, the other mission hospitals in occupied China are meeting too. To meet the need we ought to train doctors as fast as we can. No doctors from west China are likely to return & they are suspect if they do. It is only by training our own that we can hope to get them & have them to offer to other mission hospitals. That's one side of it. ~~The~~ ^{the} other side is the fact that we have our teaching hospital in Tsinan, as before, kept up pretty well to the old standard, and manned by a staff of teachers. I feel that it's a great waste to have these trained medical teachers doing only hospital work and a little nurses' teaching instead of the full program of medical school teaching which we are capable of putting on. We need additions to our staff, it's true. We are all overworked. But we can limit our patients' numbers if we have to for the sake of the greater good of turning out young doctors and multiplying our usefulness while it is still possible. We badly need a physiologist, ^{+ pharmacologist} also a bacteriologist and a biochemist. The last two subjects are more

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⑦
nearly arrangeable than the
physiology, and we hope that
someone who can teach
physiology ^{+ pharmacology} + perhaps one of the
other two may be found in
America and started on the way
to us. Until a few months ago
we thought we were fixed for
physiology, pharmacology &
perhaps biochemistry, as
Mr. Prescott could teach all three,
then he decided he'd follow his
wife to Australia and probably
come back to Chentia if he comes
back at all. Well, from the
standpoint of teachers, we are not
adequately staffed, but we can
manage with all of us pulling together

0655

④ to give a medical course which is, I fancy, probably as good as the course being given in Chentu, for they have their tremendous handicaps, too, yet are going ahead in fine spirit and turning out useful doctors, I know. In some ways we are wiser, in some ways stronger, notably in our laboratory training, with Mr. Yu Fu Han and Dr. Gault in charge and with the instruments of precision, such as microscopes and blood counting chambers etc., available in adequate numbers, as they are not in Chentu.

The last reason I want to mention ~~which is~~ that there are all these boys & girls growing

up in north China now - reaching out⁽¹⁹⁾
after an education. The great trek is pretty
well over. Their families have settled down
to live in N. China & have no intention of
sending their sons & daughters west. They
want them educated & the young people reach
out for an education, with medicine as ever,
a great attraction for many. They are 'loyal'
to China & want to be educated in schools
that retain & maintain their loyalty to China.
Where can they find undominated schools
except for the mission schools? We don't talk
politics in our school, we aren't situated
so that we can, but there's no question about
our loyalty, nor about where the principles
that we teach would lead a student in his
thinking. And one evidence of it all is that
the Japanese don't feel comfortable or happy
about having us there!

It will be a hard job and a number of
our staff think it will be too hard a job to
tackle, but the majority of us think we
should get on with the job, and I hope
very much that our N.Y. board, and
you in particular will help us all you
can to get on with it.

Have you any teachers available for the
subjects I mentioned, who would be interested
to come out? Will you ask Dr. Todd &
Dr. Vaughn whether they know of suitable
candidates? I think you probably have our
former medical school request in for such
persons. Families with children create

10
complications now, with the
situation as it is, so if the
candidates are single men or
women, all the better.

Now, of course, in spite of all
our hopes, I know as well as
anybody that at any time the
relations between Japan & America
may "deteriorate" to such an
extent that no forward steps will
be possible, that even our present
work may have to stop, but I'm
eager that if we stop, we don't do
it of our own accord and because
we are fearful, but that if we
stop, it's because we are stopped
by the Japanese and for no other
reason. I can honestly say that

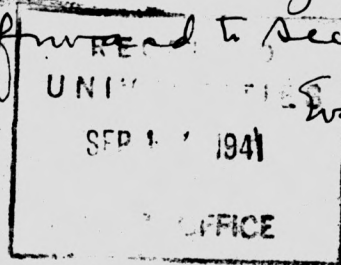
0658

⑪ though conditions in T. or in now are far from ideal, they are not impossible and what we are doing means everything to our students. If conditions get us worse, we can carry on. And a new staff member or two would boost our morale no end.

Now, as to my own plans, - I shall probably spend my first months at the Univ. of Penn., & later go to Boston & N.Y. as I did six years ago. I rather plan to start work in Phila. the latter half of September. I shall, of course, be doing a certain amount of speaking, but not a great deal. I have some of the film strips with me ~~and~~ which

(12)
are made by Wills Hubbard at Cheelo now,
instead of at Pactingfu by his father as before.
I also have a number of Cheelo ^{films} pictures which
are not made into strips, but ~~fit~~ are the same
size and are shown in succession - these
made by Jerry Winfield's department. I
shall have to get a projector for these from the
Society for Visual Education, I presume, but
thought I'd ask you first whether you have
any such projectors to lend out from the
office to returning missionaries. I would guess
that you haven't. Movie projectors won't do as
these are stills. Also, have you movie
projectors that you lend out? I thought I'd
try to get hold of Dr. Scott's movies to show in
places where she hasn't been. Since she's
Presbyterian, there are doubtless lots of
Methodist churches that have never seen
them. And have you in the office any
films that are good for promotional purposes
that you'd consider having me use this year
at times? Don't take this questioning about
projectors too much to heart. Don't be hard
up that I can't get my own if necessary.

I'm anxious to know how Margaret is,
haven't heard for well over a year. Mrs. Cain
is my usual source of information. And Jean
must be well grown up now. I'm looking
forward to seeing them both.



Yours sincerely,

John T. Morgan

0660

BOSTON, MASS
MAR 31
5:30 PM
1942

BUY
DEFENSE BONDS

THIS SIDE OF CARD IS FOR ADDRESS

Mr. C. A. Swanwick
China Colleges,
150 Fifth Ave.
N.Y.C.

RECEIVED
UNIVERSITIES
APR 1 1942
JOINT OFFICE

2554-52

0661

Boston, 92 Revere St.
Dear Mr. Swans: It was good to see you at the
office last week. I want to ask that you tell
Mrs. Lair at 170 S. Marcuse St., Pasadena, Cal.,
if you have word that Jordan King is in the U.S.,
where he is. She says Los Angeles papers say
he's in U.S. + she wants to reach him.

My second question is: Can people in
China (w/out) use personal checks (or College
checks) if sent to them in letters?

Write
to Mrs. L. J.
4/11/41
Mar. 30, 41

Sincerely,
Julia Morgan

0662



September 13, 1941

Dr. Julia Morgan
c/o Hamberson's Department Store-RD 6
c/o Mrs. R. C. McElfish
Somerset, Pennsylvania

Dear Dr. Morgan:

Your letter of August 14 is overdue for an answer nearly thirty days. This was addressed to Mr. Garside, who is now with United China Relief and who is so overburdened with the details of executive management of that organization that it is impossible for him to carry on any work whatsoever in connection with the College. As a consequence, we are endeavoring to carry on during the period when United China Relief is active in the solicitation of funds for China.

There is one specific question which you ask regarding the use of projectors which should have had earlier consideration. But, as a matter of fact, whereas we thought we owned a small 35 mm projector, we find that it belongs to a former staff member and is not in our possession. A moving picture machine is available which was used largely for Ginling work. As it is usable for only one or two days at a time and on call for other people in the office, it will be well to have you make reservations for it in advance. I presume you will be coming over to a meeting of Shantung Christian University's Ensemble Meeting, which we are holding on September 26. We are hoping also to have a meeting of the Women's Committee on September 24. At that time we can discuss this situation in more detail, unless you have some engagements immediately before this for which you need a machine.

We can also discuss when you are here what material is available for use and that portion which you think will be of best advantage to your groups.

Your reference to the possibility of securing additional staff for Tsinan is one which will require more extended study. The Board of Governors, as you know, has no funds for staff members; the entire group of faculty being supported by mission boards. The approach, therefore, should be through the

0663

Dr. Julia Morgan

-2-

September 13, 1941

constituent mission boards for the filling of vacancies, and that at the present moment is not directly before me. It will require some considerable study.

I am thoroughly in accord with your attitude regarding the work at Tsinan, but the final decision rests with the Board of Governors and it will probably be discussed at great length on the 26th. While we have always felt that Tsinan was in a much better position to carry on in Shantung Province than was Yenchiang at Peking, yet our feelings have been tempered by the constant reminder that anything might happen which would close up both Yenchiang and Cheelee. To me, personally, the regrettable feature has been that Cheelee did not make the effort to continue and thus missed a splendid opportunity to be of even greater service in Shantung Province.

I should not express these views, as they are somewhat at variance with the situation now existing. The difficulty of getting money to Chengtu and out of the budget allocation has only increased the problem and I can readily see how it might influence future work together when the time comes for the group at Chengtu to return to Tsinan.

It is quite possible that the Board of Governors will be required to take definite action one way or another and, in that event, it will be in the light of information at hand as well as perfectly obvious conclusions drawn from the developments in both Chengtu and Tsinan.

I do hope that you will be able to be with us at that time.

With every good wish, I am

Most sincerely yours,

C. A. EVANS
Acting Executive Secretary

CAE:JP

0664

MEDICAL WORK IN TSINAN

By Dr. Julia Morgan

September 25, 1941

Cheeloo University in Tsinan is serving its students and serving China by offering an oasis in Japanese-occupied China where students loyal to China can get, without compromising that loyalty, an education in an institution also loyal to China. The great mass of the young people in the north who want an education do not want a Japanese-directed education. They turn to mission middle schools and colleges.

Cheeloo in Tsinan has more reason for being loyal to Free China and more ways of developing that loyalty than most other colleges for her "alter ego" is in Chengtu. Letters fly back and forth and problems are discussed at both ends.

The special courses that were started two years ago in Tsinan, have been successful in meeting the needs of numbers of students. A year ago, at the end of the first year, when the students taking the technicians course were given the choice of continuing training as hospital technicians or going into pre-medicine, they all chose pre-medicine. They had chosen the other course originally merely because it was the nearest thing to medicine that they could get. So last year we changed that course and offered a two-year hospital technician's course, and in addition, a straight pre-medical course. Now this year we have the first group, ten or twelve students, ready for medicine. *- 7 men
5 women*

During the past year there has been considerable discussion as to whether we could take these students on into medicine in Tsinan. The discussion has been reopened at various times when the international situation has grown tense. The question has come to a vote in the medical faculty on more than one occasion and each time the faculty has voted to go forward with first year medical work this fall in Tsinan. If all goes well, we hope to be able to go farther and carry the students on through succeeding years, but at present we say "one year at a time". Our reasons for wishing to take this step are several:

First and foremost. China needs doctors and needs them badly in all sections of the country. We need not labor that point to be believed. To those of us who work in clinic day after day and try to cure patients with tuberculosis, syphilis, and Kala Azar that has been neglected for months or years under the guise of taking Chinese medicine, and who finally have come two hundred to three hundred miles through a war-torn country side to get the help they need, the need for doctors in China is only too sadly apparent. And those of us who are teaching our new courses in Hygiene to all Cheeloo's first year students are face to face with the realization of how slight a background there is for this in the minds and experience of even our college students. Health education among all classes of people is badly needed. Health education, too, takes doctors and more doctors.

China needs doctors. The south west, Free China, needs doctors. Occupied China needs them, too, in the country, in the city, in the mission hospitals. They are hard to find, even to keep up the work that is already afoot and we at Tsinan regularly have calls from our nearby mission hospitals to help them to find doctors. We cannot help. We cannot even find *doctors* to man our own hospital. Last year we had five or six from Mukden. This year we are warned not to ask again from Mukden. It is against the Japanese policy to allow Mukden graduates to come out to us. We know of no other places where we can get doctors. Those who go to Free China do not return, naturally. If we want to continue to keep up standards in our own hospital and to continue to have interns and resident physicians, we shall have to train our own doctors again.

And our own needs are only one small part of the needs about us.

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SEP 25
1941

Our second reason for wanting to train doctors in Tsinan is to give a chance for this training to the boys and girls who want it in our section of the country. These boys and girls have grown up since the exodus to West China. They do not plan to go so far for their education now. Many of them are children of friends and workers among our Christian communities in North China. Mr. Phillips, our registrar, is loud in his insistence that we should go on with a medical course in Tsinan. He it is who receives the numerous student letters asking for information about the course, and for definite information as to whether the pre-medical course now offered will lead on to a medical course in Tsinan. Dr. Lair, too, greatly favors going on with medicine now. President Liu, in January, wrote us giving his consent to do what we in Tsinan thought wise in the matter. He cannot promise that our students will receive government recognition after graduation, of course. We and the students will have to accept that uncertainty for the time being.

A third reason for wanting to open our medical school in Tsinan is to be able to make the genuine and profound effort that is being put into our institution there, bring the maximum results possible. Cheeloo in Tsinan spends a lot of money. With a minimum of extra expenditure, we could be training doctors and multiplying our contribution to China many fold. We foreigners cannot see all the sick in China. We in Tsinan cannot even see all who come to us, and for some months our clinic numbers have had to be limited because of our limited staff. If we could be training young doctors, they can take on where our own ability and endurance leaves off. Cheeloo in Tsinan has fifteen members of the medical faculty. These men and women should be teaching medical students. It is a waste for medical teachers not to be teaching. Also the best way to ruin a good teacher is to take him out of teaching. We feel that with the desperate need for doctors in China every effort should be made and no pains spared to find the comparatively small additions of funds and staff needed to make Cheeloo Medical School in Tsinan once again a going concern. *15 med. faculty*

May I briefly mention our thought regarding some of the objections that have been raised to this program?

1. Our staff is small and already overworked. How can we add on medical school teaching? And can we with limited staff, give a decent medical course? We are overworked and, if each of us were twins, we should still be overworked. We shall have to choose in order of importance, on what to spend time, and time spent in training medical students is not all lost as regards curing patients. The students learn by watching partly, and before long they are of help in the clinic. We shall not be able to give as good a course as we could have done five years ago, but, with only our present staff and no additions, we could give a useful course. We are strong in some things:- a departmentalized, well-run, hospital and clinics full of patients, an excellent department of laboratories with plenty of apparatus, including microscopes, an adequate plant, a splendid and accessible library, experienced teachers. We hope that our mission boards will find for us several new teachers.

2. The Japanese will not approve and the international situation may blow up any minute and send us all out of the country. Our answer is that we are not there to please the Japanese. They do not like any mission institution. We shall not ask or expect their permission, but shall continue quietly educating students who have already had two years with us. We have no control over the Japanese and, if they wish to close our school, they can do so at any time, but, until they do so, we choose to go ahead with our plans. They probably do not care to carry the onus of having closed a school so well known in America, Canada and England. With much the same reasoning, we know that we cannot control the international situation, but we choose to stick at our jobs as long as we can. We have accomplished four years of

0666

SEP 25
1941

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steady work since the international situation became tense in our part of the world and have little time to spend in saying "But this time it is different."

3. As to the fear that this step will not be understood in the west, I think I may say that it has been understood by President Liu and approved by him in principle; also that probably any of our five staff members in Chengtu, if in Tsinan in our position, would do as we wish to do now. We must make it clear to them from America that we are not drawing funds away which they have had in Chengtu, and do not plan to cripple the Chengtu work, that that work is as near our hearts as this, but that Tsinan and Chengtu must each make its fullest possible contribution to China's need. Because of the needs of a war psychology, it is quite possible that official governmental approval cannot now be obtained for any but a scorched earth policy in occupied China. It is our privilege to look a little beyond this, in our missionary planning. To my mind, it is very significant that every piece of work that has been started in Tsinan and presented to the Field Board as a "fait accompli", has been accepted and approved by that Board.

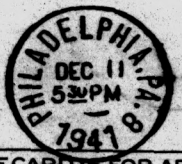
What we on the field would like to have from you, our Board of Governors, are the following:-

1. Assurance that you want us to go ahead in Tsinan with this program of making our fullest possible contribution, and specifically that you approve of our going ahead with medical school work.
2. Assurance that you are finding means of financing both Tsinan and Chengtu.
3. An appeal to our constituent mission boards to furnish teachers for the departments in which we are lacking, carefully selected with a view to fitting in when we again become a united school. Bacteriology, Physiology, Pharmacology, Biochemistry and Pathology all need help. Three teachers for these five subjects would put us on a very sound basis.
4. A letter to both President Liu and our Field Board giving your judgment as to the advisability of keeping Cheeloo in Tsinan and Chengtu both live factors in medical education.

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RECEIVED
UNIVERSITIES
DEC 12 1941
POST OFFICE



THIS SIDE OF CARD IS FOR ADDRESS

Mr. C. A. Evans,
China Christian Colleges,
150 Fifth Ave.,
N.Y.C.

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Dear Mr. Swans: ^{ack. 1/24/41} Will you kindly ^{Thurs.}
drop me a card as soon as you
know anything about the fate
of the missionaries at Cheloo?
I get more concerned all the
time, as I know there is cause
for the gravest concern.

Presumably you have sent
to the State Department a list of
the missionaries who are there.
The consuls of course, would
not be able to get word out. If
you have any question, I shall
be glad to give you the full list
including English & Canadian,
as from last July. Only a
very few have left since then,
unless they have come out
recently. It I doubt that in view
of the suddenness of the operations
a post card would be much
appreciated at this time.

Phil.
The Normandie, 36 + Chestnut. ^{Condoleingly yours,} Julia Morgan

0669

CHEELOO UNIVERSITY
TSINAN, SHANTUNG
CHINA

濟南
私立
魯南
醫學院

SCHOOL OF MEDICINE

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Dec. 29, '41.

Mr. Oliver Caldwell,
150 Fifth Ave.,
N.Y.C.

Dear Mr. Caldwell:

Referring to your list of Cheeloo faculty members now in the U.S., I offer the following alterations: —
Dinkelacker, Miss Bertha + Miss Effie are both in Temple University Philadelphia, now, instead of at "O" Street. Miss Fuller is not at Wellesley but is teaching somewhere near Phila. I can't give her address. Mr. Jacot died some years ago. When I last heard from his wife, she was in a library in Asheville, N.C. My own address should have added % H.C. Morgan / "Miss Nora Scott" should be

0670

changed to Dr. Annie V. Scott & her sister's address is Rockford Road,
High Point, N.C. But, as you know, Dr. Scott is now in China.
Mrs. Frances Wilson now lives 2601 Western Ave., ~~Topka~~ Topeka, Kan.
as her address. Add, please, the name of Dr. Lois Witham,
Norsatur, Kan.

Sincerely,

Julia Morgan

noted - 1-2-44
J Price

UNIVERSITIES
JAN 14 1942
JOINT OFFICE

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14/31/41
JLP

Mr. C. A. Swans,
150 Fifth Ave.,
N.Y.C.

Dear Mr. Swans:

Still no word from
Tomian! Has anybody thought of
getting word to Mr. Nordstrom
there to ask about conditions?
I don't know whether it would be
possible or wise, but would like
you to lay the suggestion before
those who are managing this sort
of thing. Mr. Nordstrom is Swedish.

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and has been for years in the post office in Tsinan. His powers have been considerably curtailed since the Japanese came in — naturally, as he runs the post office so far as possible in the interests of the Chingking government, but he managed to stay on under the Japanese, & was doing quite an efficient job, in spite of his anomalous position. He & his wife are both very friendly with our Chuloo people & would, I am sure, assist in giving information if it were feasible. He was still there the last of June, when I left, & I think we could ask him for

0673

information better than to ask any Chinese friends, for he has consular protection & they have not. I am counting on you to apprise me of any information that does come. It's a dreadful situation, of course, & if not dreadful now, one which may easily become dreadful at any moment. We can only hope for the best, & be sure that our group out there will meet what comes with courage & with an effort to continue to be of service. It's particularly hard on Dr. Scott, just back from French, I think. We have all known all along that we were taking chances in staying and that we could blame no one if we got caught.

My housemates, Drs. Scott, Gault & Miss Myers are not so rugged as to be able to stand with concentration camp experiences, but their problems are dwarfed by those of two sep months old babies & other children on the campus.

With kind regards, I am

Sincerely,

Julius Morgan

Dec. 28, '41

CKS ATTACHED

Please change my address in your files to
% H.C. Morgan, West Grove, Pa.

(Enclosure)

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150
22.48
112.17

385.65
1934

P.S. I enclose three checks - for
1.50, 22.48, & 112.17 respectively. They ^{money}
is ~~all~~ all to go to Chengtu & I would
like ~~them~~ ^{it} sent out as a special gift
X for women's medical work in Chiebo in
X Chengtu, its use to be decided by the
X President's Committee for women students
there, in consultation with the dean of Med. School.
This applies to all but \$5 of it. This
\$5 is contributed to China Relief by
Miss Clara E. Groves, & I would be glad if
you would acknowledge its receipt to
her. Her address is 4951 Walton Ave.,
Philadelphia, Pa. Jm

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c/o H.C. Meyer
W. Grove, Pa

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December 31, 1941

Dr. Julia Morgan
c/o H. C. Morgan
West Grove, Pa.

Dear Dr. Morgan:

Mr. Evans has asked me to reply to your letter of December 28 in which you included three checks totaling \$136.15. A receipt for \$131.15 is attached hereto covering all except the \$5.00, which is for United China Relief from Miss Clara E. Grove. This \$5.00 is being sent on to United China Relief with the request that they acknowledge receipt directly to Miss Grove.

The \$131.15 is being deposited in the bank to be drawn by the treasurer in Chengtu for use as you have indicated. A special letter is being sent by Mr. Evans to Miss Priest giving instructions as to just how this money is to be used.

No information has come regarding the situation in Tainan, although the State Department is trying to establish contact in the occupied areas through the offices of the neutral countries, such as Sweden and Switzerland. From all we have been able to discover here, it seems that we will have to work through the State Department in this way. There was a news item in this morning's paper which indicated that in the main cities the American Consular people were confined to their hotels or homes but that other American citizens had not been so confined. Whether this can be taken as applying to Tainan is open to question as the name of that city was not included in the list given. Such places as Tientsin, Peking, Shanghai, Canton and Hankow were included. We will certainly keep you informed just as soon as anything comes to our attention. Thank you for your suggestion about Mr. Nordstrom; it may be that this suggestion will be helpful in our correspondence with the State Department.

Sincerely yours,

Assistant Secretary

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encl.

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U.S. DEPARTMENT OF THE ARMY
JAN 5 1942
JOINT CHIEFS OF STAFF

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